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:

**FINANCIAL SECURITY OF THE RUSSIAN FINANCIAL SYSTEM:
MODERN CHALLENGES AND THREATS**

The relevance of the study of financial security to reduce risks against the backdrop of modernization and transformation of sectoral economies in modern conditions is justified by the fact that digitalization processes affect the development of financial technologies in global financial systems, new trends are emerging that affect all countries and the Russian financial system as well. The purpose of the study is to identify ways to reduce the risks of economic and financial security. To achieve the goal, the state debt of Russia and the formation of digital national currencies were analyzed, their priorities were determined and their shortcomings were identified.

At this stage of the development of the Russian economy in the context of globalization, it is necessary to develop and apply tools, methods and approaches that will be used to reduce risks in the process of servicing public debt, introducing a digital currency without losing competitiveness on the world stage to ensure an optimal level of economic security in the financial sector. This process requires a detailed study and timely introduction of new competitive instruments in the Russian financial market in order to minimize possible risks and errors. Efficient management of Russian public debt requires a consistent government policy of liquid assets and funds from the National Wealth Fund, the use of tools and the formation of approaches. The article also analyzes the strengths and weaknesses of the introduction of digital currencies, which, according to many researchers, with the right balanced approach, can ensure the security of the Russian financial system.

Keywords: financial security, risks, modernization, transformation, digital economy, public debt, digital national currencies.

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13–14 %.
2019 , 103,8 %,
— 54,7 % [7] (. 1).

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	/ /	64,9	68,9	70,3
	/ / +	110,8	127,1	132,8
	+ / 1/ +	55,5	66,8	69,6
	/ 1/	20,9	32,4	31,0
	/ 3/ -	15,2	19,3	18,1
	- / 3/ -	74,4	89,6	86,6
	- / 1/	55,6	60,6	60,5
	- / 2/ -	86,8	98,9	98,4
	- / 2/ -	60,1	77,1	80,8

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2019 : «
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2021 [8, 14].
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2.

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		2019–2020	2020–2021
	120,1	18,19	2,39
	64,4	7,52	-0,11
	49,5	3,40	0,40
	68,9	9,28	1,32
	127,1	18,92	5,73
	66,8	9,77	2,78
	80,6	15,67	2,96
	19,3	5,55	-1,21
	90,9	11,29	-0,54
	60,6	7,29	-0,05
	32,4	9,64	-1,41
	77,1	14,91	3,72

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	Персонализация (на предъявителя/именные)	Персонализированные либо на предъявителя 	На предъявителя 	Персонализированные 
Эмитент		Центральный банк 	Центральный банк 	Коммерческий банк 
	Доступность для платежей (график работы системы, готовность продавцов к приему)	✓	✓	✓
Средство платежа	онлайн	✓	—	✓ Без возможности расчетов в отсутствие доступа к Интернету и мобильной связи
	офлайн	✓	✓ Без возможности дистанционных расчетов	—
Стабильность ценности		✓	✓	✓
Мера стоимости		✓	✓	✓
Средство сбережения		Без начисления процентов	Без начисления процентов. Есть риск безвозвратной утраты	С возможностью начисления процентов

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**DIGITAL TECHNOLOGIES IN THE FINANCIAL SPHERE:
 THE FEASIBILITY OF THEIR APPLICATION IN TRANSFORMING
 THE ECONOMY OF THE RUSSIAN FEDERATION**

The article discusses various types of digital technologies and features of their application in the Russian Federation. The authors explore the potential for digitalization of the socio-economic system of the state, the feasibility of developing and using digital innovative products and domestic software, in particular, in the banking segment of the financial market, the use of digital technologies in financing socio-economic processes, strengthening control over the use of budget funds, identifying corruption crimes and the possibility of using digital tools to improve the financial security of the state. The scientific study reveals both the benefits of digitalization of the financial sector of the national economy and the risks that accompany the introduction of digital technologies. The authors have identified promising areas of digitalization of the financial system of the Russian Federation, given examples of the use of financial technologies, as well as the possibility of their further expansion.

Keywords: digital technologies, digital economy, financial security, digital transformation.

. . . [4], . . . [9], . . . [13], . . . [10], . . . [14]. . . . (. . . [6], . . . [7], . . . [1], . . . [2], . . . [8], [11], . . . [14]). , . . . [11], . . . [12]. 2015 [12]. ;); (

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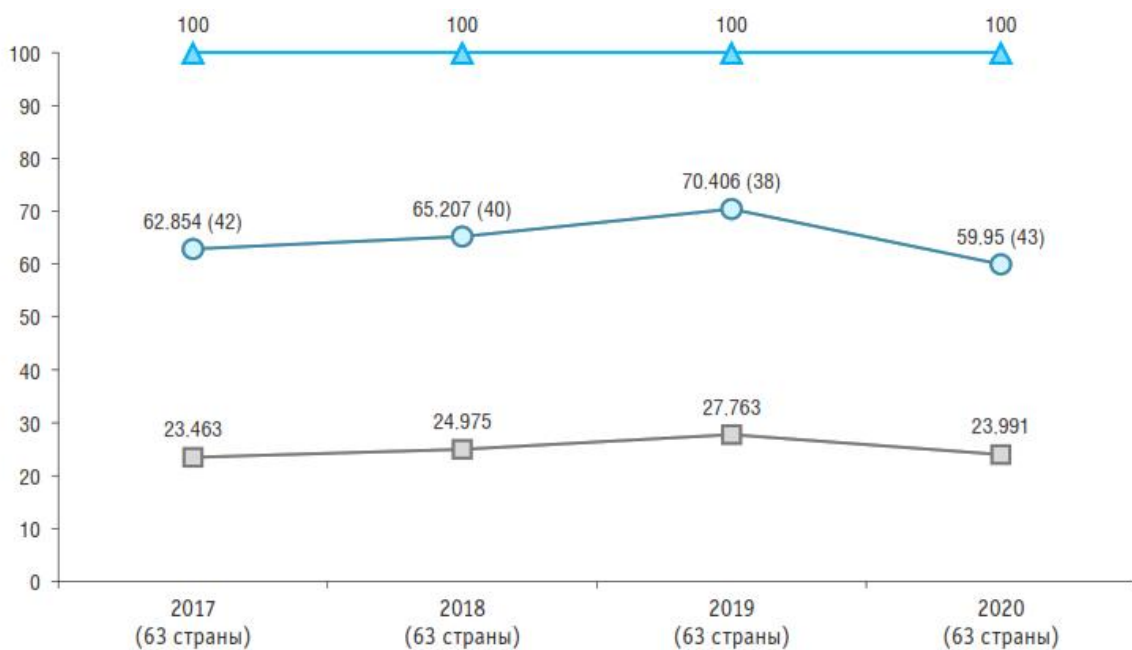


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Значение Всемирного рейтинга цифровой конкурентоспособности (World Digital Competitiveness Ranking):

▲ наибольшее (первое место) ● Россия (в скобках указано место в рейтинге) ■ наименьшее (последнее место)

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[5, с. 25]

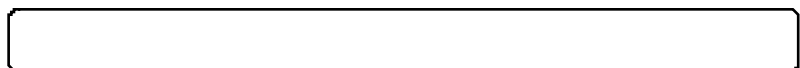


Значение Индекса развития электронного правительства (E-Government Development Index, EGDI):

▲ наибольшее (первое место) ● Россия (в скобках указано место в рейтинге) ■ наименьшее (последнее место)

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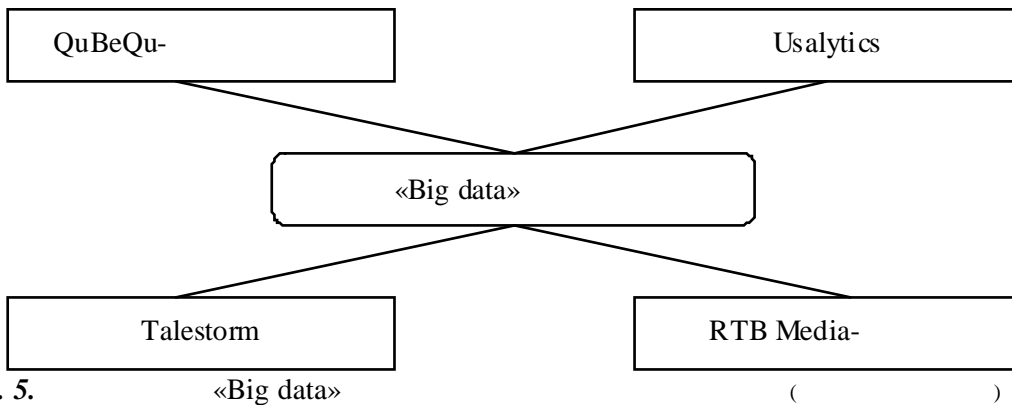
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INNOVATIVE FINANCIAL TECHNOLOGIES

The article considers the process of transformation of the financial system under the influence of innovative processes. The principles of financial innovations are stated, possibilities of differentiation of financial services are shown, an example of classification of innovative financial products by application areas is given. The purpose of this article is to analyze the concept of financial technology within the innovation focus. The paper presents a conceptual model of financial technologies, gives a definition of the concept of financial technologies proposed by domestic and foreign researchers. The risks and threats for the Russian financial market within the framework of financial technologies have been studied. The article also studied the system characteristics of financial technologies.

Keywords: financial technologies, innovations, conceptual model, integration technologies, information technologies, financial market.

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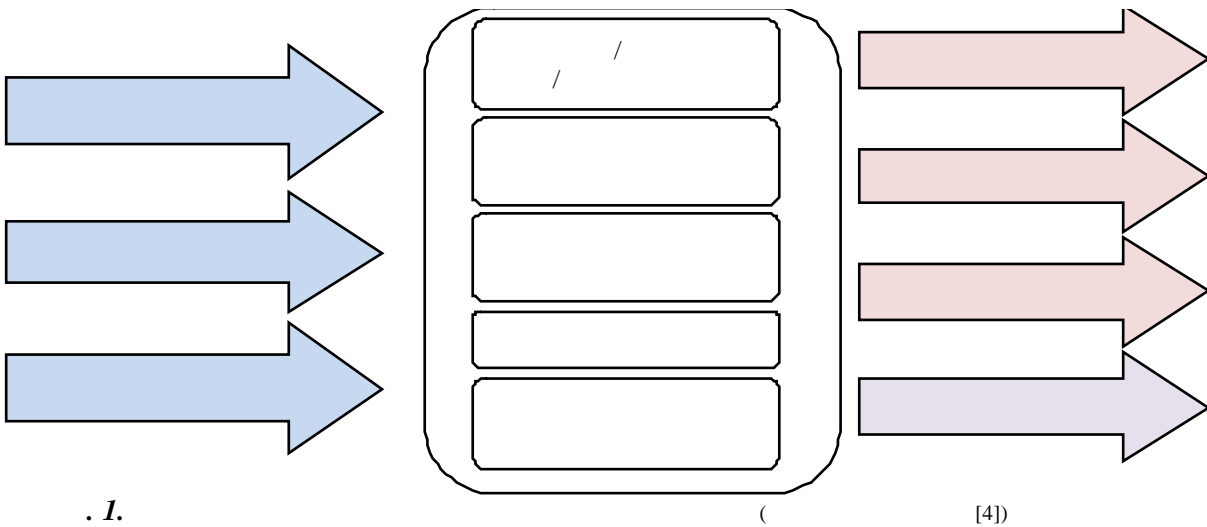
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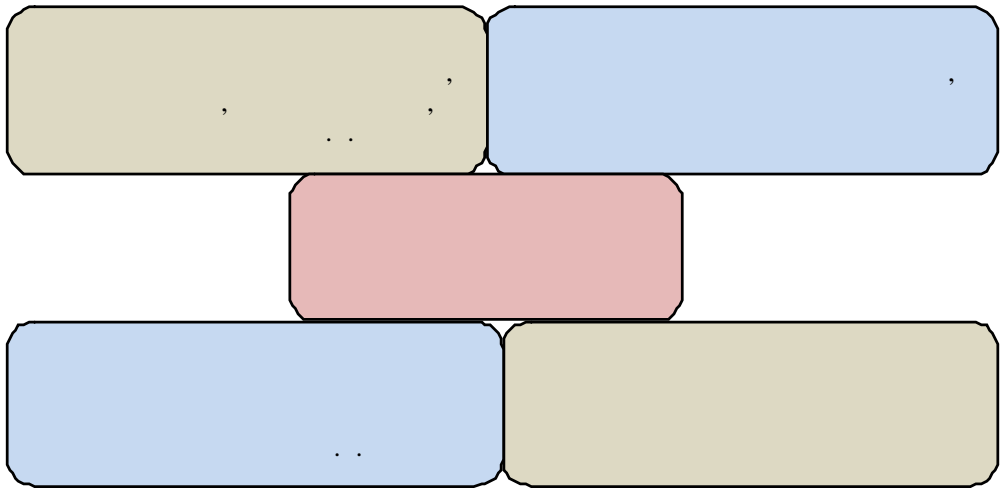
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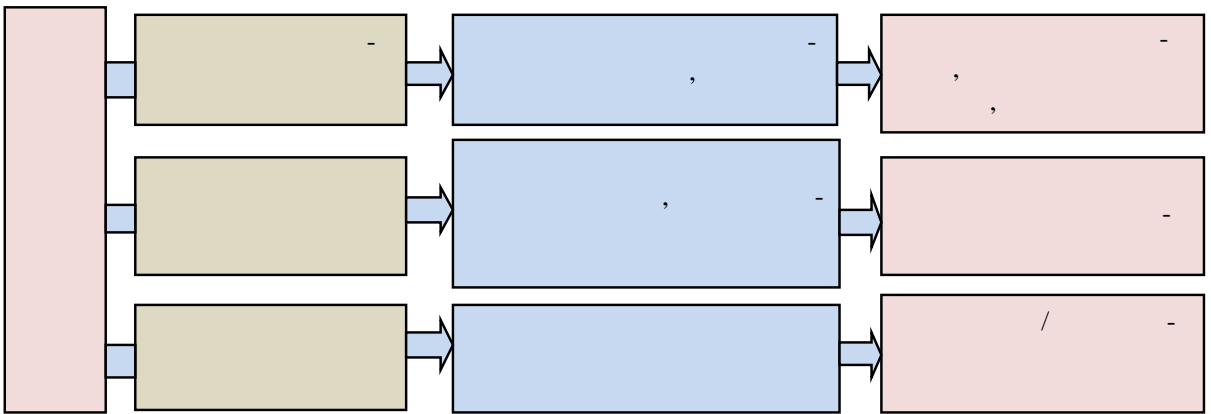
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« »

FINANCIAL AND ECONOMIC SECURITY OF THE ORGANIZATION PJSC «RNKB»

This article discusses the main aspects of the banking sector, including its financial and economic security. The financial and economic security of the banking system is considered in the work from the position of the state when financial stability or reputation cannot be undermined by the targeted actions of a certain group of individuals and organizations or the financial situation that develops inside or outside the banking system. The main indicators of the financial security of the bank are named,

the indicators by which the degree of security is determined are characterized. Among the factors that affect the financial and economic security of banks in the work include: including the level of required reserves; competitive environment; degree of innovation; information protection; staff qualifications, etc.

The object of research in the work is one of the largest banks in the Crimea — the Russian National Commercial Bank (RNKB). A comprehensive analysis of the financial condition of the bank is shown on the basis of reporting, as well as other sources of official information on the activities of the bank. The analysis was carried out using indicators for determining safety, based on key indicators. It is concluded that the bank is in the zone of significant threats, but for the most accurate calculation of threats, it is necessary to calculate the integral deviation index, which is focused on the influence of all criteria for determining the degree of security. The problems of forming the system of financial and economic security of RNKB-Bank are named, including the specialization and skill level of employees, the lack of monitoring and diagnosing risks.

Keywords: financial security, banking sector, main financial indicators.

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1.	-	$\frac{BD_e}{BA} \times 100\% \leq 30\%$, BD_e — ; BA —
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3.	-	$\frac{BS}{RA} \times 100\% \geq 12\%$, BS — ; RA —
4.		$\frac{L}{A} \times 100\% \geq 40\%$, L — ; A —
5.	« »	$\frac{K_b}{K} \times 100\% \leq 10\%$, K_b — « » ; K —
6.	-	$\frac{IBL}{P} \times 100\% > 25\%$, IBL — ; P —

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	178,213,605	210,294,973	276,967,386
	133,980,674	163,761,605	218,290,848
	1,179,302	2,145,480	-11,498,005
	15,774,799	70,245,631	140,005,994

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RoA — Return on average Assets —

RoE — Return on average Equity —

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Cost/income —

Cost of assets —

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$\frac{BS}{RA} \times 100\%$

≥ 12 %.

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	2020 , 4	2019 , 4
RoA	-3,13%	-0,68%
RoE	-14,47%	-2,89%
/	4,6/21,7%	4,2/23,7%
	6,13%	7,76%
	8,24%	10,76%
	2,70%	3,89%
	5,54%	6,87%
Cost / income	47,42%	50,55%
Cost of assets	5,14%	5,97%
	261 588 314	200 724 142
	56 638 405	47 597 896
%	271 458 850	189 529 370
%	216 190 929	150 696 028
	4 165 752	3 677 796
	2 050 302	1 549 946
/	49,2%	42,1%

* [7]

$$D_i = \frac{|P - I_f|}{P}$$

$$D_i = \frac{|12 - 3|}{12} = 0,75$$

$$D_{in} = \frac{\sum_{i=1}^n D_i}{N}$$

[9],

$$D_{in} = \frac{\sum_{i=1}^n D_i}{N}$$

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LEGALIZATION OF CRYPTOCURRENCIES IN COUNTRY'S ECONOMIES

Why cryptocurrencies arose is a rhetorical question, but today there are several dozen types of cryptocurrencies in the global economy. Some of them are just beginning their ascent to the financial Olimp, others have already taken a certain place in the economy and continue developing. Whether to accept cryptocurrency as a full-fledged replacement for national money is the task of the financial structures of each of the states. This study is devoted to the attitude of states towards the implementation of cryptocurrencies: the reasons for acceptance and refusal, as well as the consequences of these actions on the economy of these countries. This study is devoted to the attitude of states towards the implementation of cryptocurrencies: the reasons for acceptance and refusal, as well as the consequences of these actions on the economy of these countries.

The processes of digital transformation have affected all spheres of society, and its financial and economic part has begun a new round in development. One of these movements was the statement of the Central Bank of the Russian Federation on the introduction of the digital ruble. The conception of the digital ruble has already been adopted, there have been many talks and discussions, but there are still many questions regarding the security of its operation. The fact of the positive impact of the introduction of the digital ruble in the country's economy is undeniable, with its thoughtful, safe functioning. The financial threats identified by the author are debatable and may prevent financial losses of participants in financial relations, if they are prevented. The article does not consider social, political and informational risks, this may be the subject of further research by the author. The author makes an attempt to consider the possible financial risks of introducing a digital ruble into the country's economy.

Keywords: cryptocurrency, means of payment, financial instruments, legal circulation, cryptocurrency exchanges, digital ruble, financial threats, financial risks, financial security, financial fraud.

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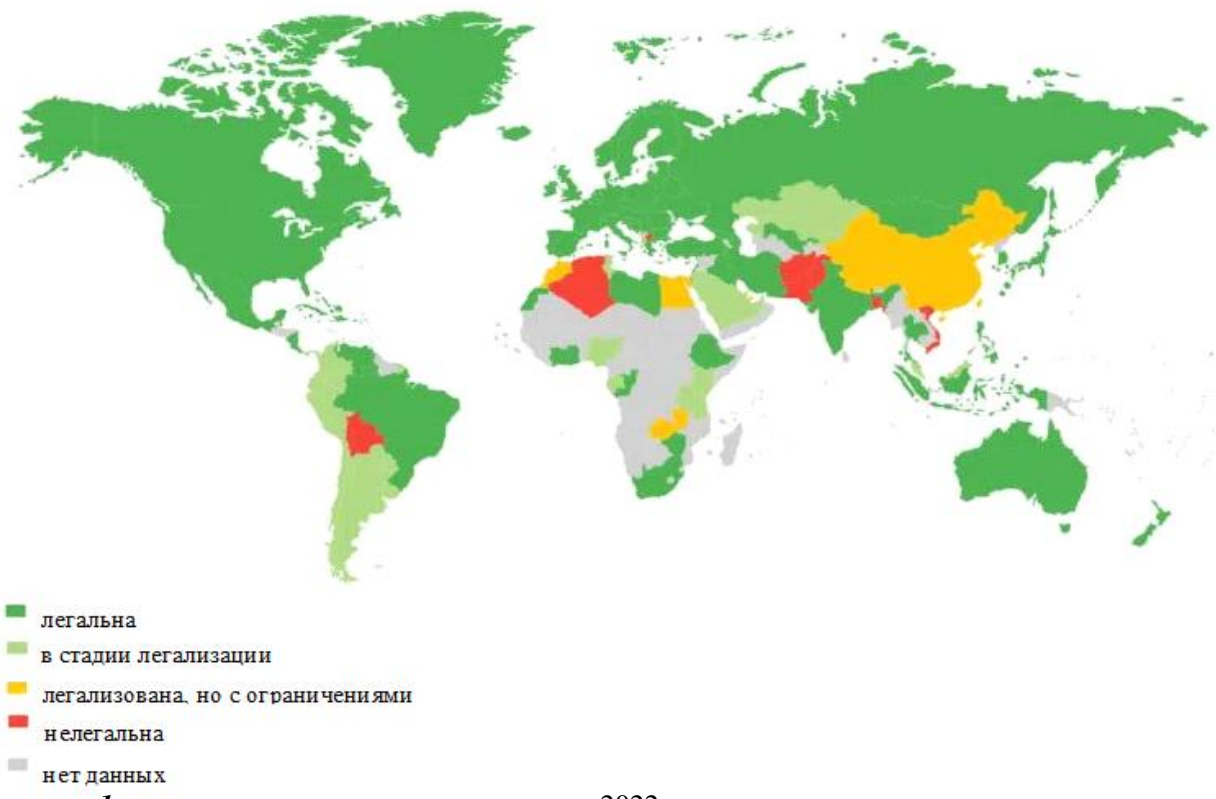
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	2017 г.	2018 г.	2019 г.	2020 г.	2021 г.	Начало 2022 г.
1. Степень легализации криптовалюты						
Легализована	Канада, США, Бразилия, Аргентина, Колумбия, Норвегия, Швеция, Финляндия, практически все европейские страны, Турция, Иран, Япония, Австралия	Канада, США, Бразилия, Аргентина, Колумбия, Норвегия, Швеция, Финляндия, практически все европейские страны, Турция, Иран, Япония, Австралия	Канада, США, Бразилия, Аргентина, Колумбия, Норвегия, Швеция, Финляндия, практически все европейские страны, Турция, Иран, Япония, Австралия	Канада, США, Бразилия, Исландия, Норвегия, Швеция, Финляндия, страны Европы, Турция, Ливия, Ирак, Иран, Грузия, Узбекистан, Монголия, Таиланд, Япония, Филиппины, Австралия, Новая Зеландия	США, Европейский страны, Мексика	Северная и Южная Америки (за исключением Боливии), Европа и Евразия, Ливия, Эфиопия, Зимбабве, Южно-Африканская республика, Турция, Грузия, Ирак, Иран, Узбекистан, Индия, Бангладеш, Таиланд, Индонезия, Австралия, Япония
Легализована, но имеются некоторые ограничения функционирования	Россия, Казахстан, Индия	Россия, Казахстан, Индия, Таиланд	Россия, Казахстан, Индия, Таиланд, Колумбия, Пакистан, Малайзия, Индонезия	Россия, Казахстан, Индия, Колумбия, Пакистан, Малайзия, Индонезия, Парагвай, Аргентина, Тунис, Кения	Россия, Казахстан, Индия, Бразилия, Чили, Хорватия, Кипр, Греция, Венгрия, Италия, Киргизия, Южная Африка, Испания, Нидерланды, Турция, Узбекистан	Россия, Казахстан, Индия, Марокко, Египет, Китай
Не легализована / запрещена	Страны Африканского континента, Монголия, Исландия	Китай, Боливия	Китай, Боливия, Экватор, Афганистан, Египет	Китай, Боливия, Экватор, Алжир, Марокко, Афганистан, Египет	Китай, Боливия, Экватор, Египет, Пакистан, ОАЭ	Боливия, Алжир, Пакистан, Афганистан, Пакистан, Бангладеш, Вьетнам

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**INNOVATIVE ACTIVITY RESULTS COMMERCIALIZATION ON THE BASIS
OF THE INNOVATIVE PROJECT IN THE DONETSK PEOPLE'S REPUBLIC**

Innovation activity as an economic category is multidimensional and systemic, integrating all subjects of the innovation process into a single mechanism. One of the main organizational forms of innovation activity development is an innovative project, which includes the emergence of an innovative idea and its introduction in the form of a specific innovation in the economic turnover on the basis of combining the efforts of science, business, the state and civil society. In the Donetsk People's

Republic, which is now at the stage of formation, the mechanism for the innovative activity development is being formed, the conditions for the commercialization of innovations are in the process of formation. Based on the legal regulation analysis of certain aspects of innovation activity in the Russian Federation, the Republic of Belarus, the Donetsk People's Republic, in the article the stages of introducing the results of intellectual activity into economic circulation on the basis of an innovative project are defined, which makes it necessary to define a list of documents for supporting this process, as well as to outline the criteria for selecting innovative projects within the framework of the Republic Center of technology transfer, which is proposed to be created in the Donetsk People's Republic as a single subject of innovation infrastructure. The outcome of the study is the intellectual activity results commercialization algorithm based on the innovative project development with the assistance of the Republic Center of technology transfer in the conditions of the Donetsk People's Republic. The necessity of development and adoption of law regulatory acts in the field of creation of the subject of innovation infrastructure and development of innovative projects is revealed.

Keywords: innovator, result of innovation activity, innovation project, commercialization, subject of innovation infrastructure, technology transfer center.

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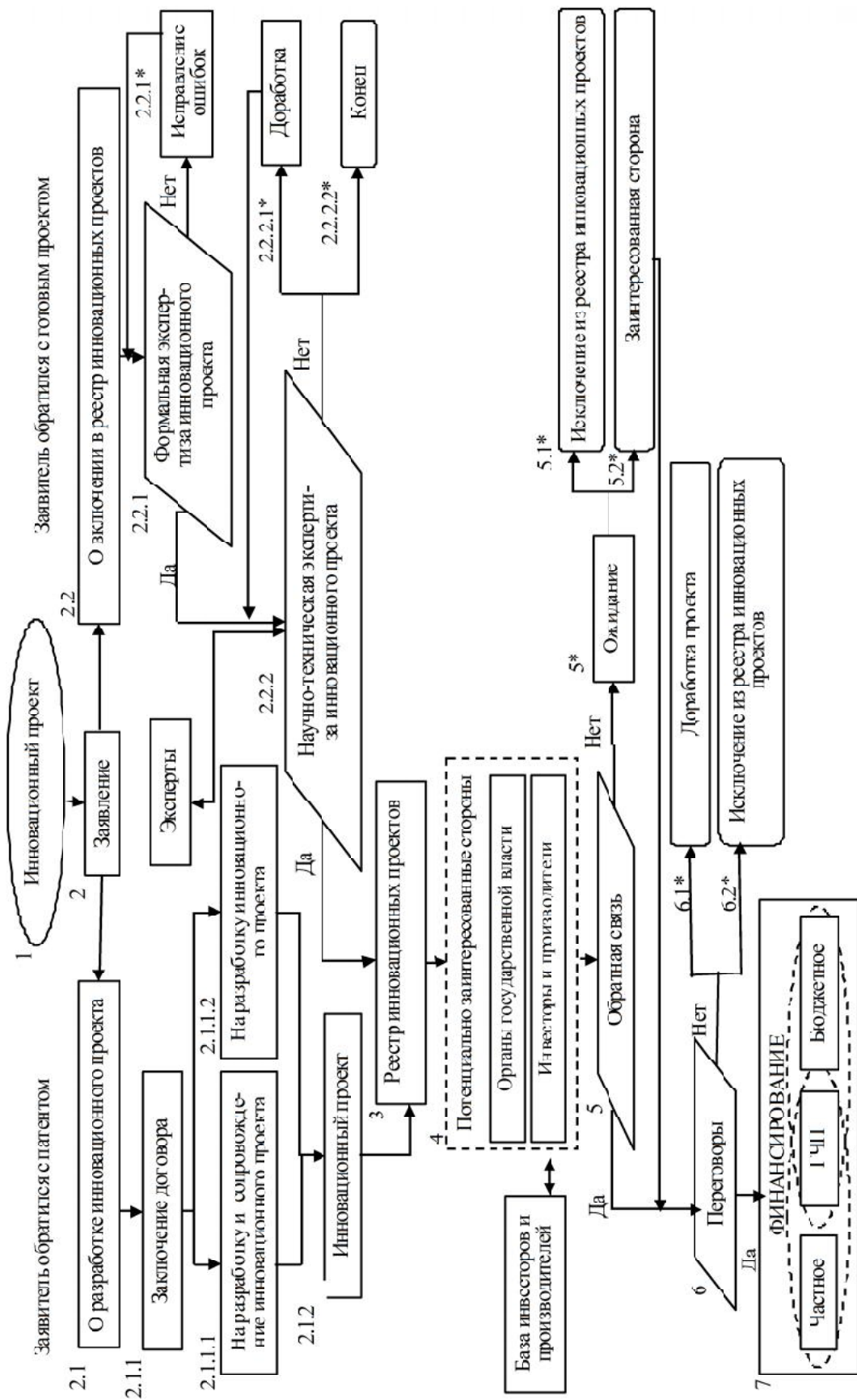
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ADR

FEATURES OF THE ADR TOOL IN THE FINANCIAL MARKET

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The relevance of the chosen topic is beyond doubt, since American Depositary Receipts (hereinafter — ADR) play an important role and significance. The article presents the main types of ADR with examples, discusses the advantages and disadvantages.
ADRs provide US investors with the ability to trade foreign stocks. ADR simplifies and simplifies the trading of foreign stocks for domestic investors in the United States. ADR gives investors the opportunity to diversify their portfolio by investing in companies located outside of America. Ultimately, this leads investors to invest in companies located in emerging markets, which leads to maximizing returns for investors. An American Depositary Receipt is a stock of a foreign company issued by a U.S. bank that can be traded on the U.S. stock markets
Keywords: inflation, stock exchange, investor, depositary receipt, bank.

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 ADR II , -
 , NYSE, NASDAQ, -
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 ADR III , -
 , IPO (),
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 [1-16, 18, 20, 21, 24]. , -
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 ADR, -
 SEC ADR Private Offerings, Resales and Trading through
 Automated Linkages (PORTAL). PORTAL — , -
 PORTAL — ,
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 [1-16, 18, 20, 21, 24]. (ADR).
 ADR: , -
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ADR

ADR, , , , :
ADR. -
ADR, , , -
ADR
ADR USD, -
[1-16, 18, 20, 21, 24].
ADR.
 (« »), ADR, 0,01 0,03 USD
3 ADR SOS Limited (SOS)

1D 5D 1M 6M YTD 1Y 5Y MAX



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[1–16, 18, 20, 21, 24].

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I.

USA/NYSE

MECHEL STEEL
 MOBILE TELESYSTEMS
 ROSTELECOM
 VIMPEL COMMUNICATIONS
 WIMM-BILL-DANN FOODS

USA/OTC

BANK VOZROZHDENIYE
 BASHINFORMSVYAZ
 BURYATZOLOTO
 CENTRAL TELECOMMUNICATION
 CONCERN KALINA
 FAR EAST TELECOMMUNICATIONS
 GAZPROM
 GAZPROM NEFT
 GUM (TORGOVY DOM)
 IRKUT
 IRKUTSKENERGO
 KAZANORGSINTEZ
 KUZBASSENERGO
 LUKOIL
 MOSCOW CITY TELEPHONE NETWORK
 MOSENERGO
 NIZHNEK AMSK NEFTEKHIM
 NIZHNEK AMSK SHINA
 NORILSK NICKEL
 NORTH-WEST TELECOM
 OAO OMZ
 POLYUS GOLD
 PRIMORSK SHIPPING CORPORATION
 RBC INFORMATION SYSTEMS
 ROSTOVENERGO
 ROSTOVENERGO — PREF
 SAMARAENERGO
 SAMARAENERGO — PREF
 SEVERSKY TUBE WORKS
 SIBIRTELECOM
 SOUTHERN TELECOMMUNICATIONS
 SURGUTNEFTEGAZ
 SURGUTNEFTEGAZ — PREF

TRADING HOUSE TSUM
URALSVYAZINFORM
URALSVYAZINFORM
UTAIR
VOLGATELECOM

LSE

JSC ACRON GDR (10 GDRS REPR 1 ORD) (144A)
JSC ACRON GDR (10 GDRS REPR 1 ORD) (REG S)
OAO TATNEFT ADS (REPR 6 ORD RUB0.10)
JSC CHELYABINSK ZINC PLANT GDR (1 GDR REPR 1 ORD RUB1.00)
JSC CHELYABINSK ZINC PLANT GDR (1 GDR REPR 1 ORD RUB1.00)
OJSC CHERKIZOVO GROUP GDR(3 GDR EACH REPR 2 ORD)(144A)
OJSC CHERKIZOVO GROUP GDR(3 GDR EACH REPR 2 ORD)(REGS)
COMSTAR — UNITED TELESYSTEMS GDR (EACH REPR 1 ORD SHS)
COMSTAR — UNITED TELESYSTEMS GDR (EACH REPR 1 ORD SHS)
GAZPROM NEFT LEVEL 1 ADR
OAO GAZPROM ADS (REPR 4 ORD)
OAO GAZPROM ADS (REPR 4 ORD)(144A)
OJSC LSR GROUP GDR (EACH REPR 1/5 ORD SHR) (144A)
OJSC LSR GROUP GDR (EACH REPR 1/5 ORD SHR) (REG S)
LUKOIL (OAO) ORD RUB0.025
LUKOIL (OAO) ADR (EACH REPR 1 ORD RUB0.025)
LUKOIL (OAO) GDR (REPR 1 ORD SHS RUB0.025)(144A)
LUKOIL (OAO) GDR (REPR 4 ORD SHS RUB0.025) (REG S)
LUKOIL (OAO) GDR (REPR 4 ORD SHS RUB0.025)(REG S)
LUKOIL (OAO) GDR (EACH REPR 4 ORD SHS RUB0.025)(144A)
LUKOIL INTERNATIONAL FINANCE B.V. 6.356% NTS 07/06/17 \$ (144A)
LUKOIL INTERNATIONAL FINANCE B.V. 6.356% NTS 07/06/17 \$ (REG S)
LUKOIL INTERNATIONAL FINANCE B.V. 6.656% NTS 07/06/22 \$ (144A)
LUKOIL INTERNATIONAL FINANCE B.V. 6.656% NTS 07/06/22 \$ (REG S)
LUKOIL (OAO) B`GDR (REPR 4 ORD RUB0.025)(144A)
LUKOIL (OAO) B`GDR (REPR 4 ORD RUB0.025)(REGS)
OJSC MAGNIT GDR (5 GDRS REPR 1 ORD) (144A)
OJSC MAGNIT GDR (5 GDRS REPR 1 ORD) (REG S)
OJSC MAGNITOGORSK IRON&STEEL WORKS GDR
OJSC MAGNITOGORSK IRON&STEEL WORKS GDR
OAO NOVATEK GDR (EACH REPR 10 ORD) 144A
OAO NOVATEK GDR (EACH REPR 10 ORD) `REG S`
OJSC NOVOLIPETSK STEEL GDS EACH REPR 10 ORD RUB1 `144A`
OJSC NOVOLIPETSK STEEL GDS EACH REPR 10 ORD RUB1 `REG S`
PJSC NOVOROSIYSK COMM SEA PORT GDR EACH REPR 75 ORD
PJSC NOVOROSIYSK COMM SEA PORT GDR EACH REPR 75 ORD SHS
OAO SEVERSTAL GDR (EACH REPR 1 ORD RUB0.01)(144A)
OAO SEVERSTAL GDR (EACH REPR 1 ORD RUB0.01)(REGS)
OAO TMK GDR(EACH REPR 4 ORDS) (144A)
OAO TMK GDR(EACH REPR 4 ORDS) (REGS)
JSC OGK-2 GDR (EACH REPR 100 SHS) (144A)
JSC OGK-2 GDR (EACH REPR 100 SHS) (REG S)

OAO OMZ (URALMASH-IZHORA GROUP) ADR EACH REPR 1 RUR0.1
 OAO OMZ (URALMASH-IZHORA GROUP) ADR1 RUB.1 (LEVEL 1)
 OJSC PHARMSTANDARD GDR (4 GDRS EACH REPR 1 ORD) (144A)
 OJSC PHARMSTANDARD GDR (4 GDRS EACH REPR 1 ORD) (REG S)
 PIK GROUP GDR (EACH REP 1 ORD RUB62.5)(REGS)
 PIK GROUP GDR (EACH REP 1 ORD RUB62.5)(144A)
 JSC POLYMETAL GDR (EACH REPR 1 ORD RUB0.2) (144A)
 JSC POLYMETAL GDR (EACH REPR 1 ORD RUB0.2) (REG S)
 OJSC POLYUS GOLD ADR (2 ADRS REPR 1 COM SHR)
 OJSC OC ROSNEFT GDRS (EACH REPR 1 ORD) (REGS)
 OJSC OC ROSNEFT GDRS (EACH REPR 1 ORD) (144A)
 SISTEMA JSFC GDR EACH REPR 20 ORD RUB0.09 (144A)
 SISTEMA JSFC GDR (EACH REPR 20 ORD RUB0.09) (REGS)
 SISTEMA-HALS JSC GDR(1 ORD REPR 20 GDRS) 144A
 SISTEMA-HALS JSC GDR(1 ORD REPR 20 GDRS) (REGS)
 JSC SITRONICS GDR (EACH REPR 50 ORD) 144A
 JSC SITRONICS GDR (EACH REPR 50 ORD) REG S
 JSC URALKALI GDR(EACH REPR 5 ORD) (REG S)
 JSC URALKALI GDR(EACH REPR 5 ORD) (144A)
 JSC VTB BANK GDR (EACH REPR 2,000 SHS)(144A)
 JSC VTB BANK GDR (EACH REPR 2,000 SHS)(REGS)
 AFI DEVELOPMENT PLC GDR (EACH REPR 1 ORD) (144A)
 AFI DEVELOPMENT PLC GDR (EACH REPR 1 ORD) (REG S)
 GLOBALTRANS INVESTMENT PLC GDR (EACH REPR 1 ORD) (144A)
 GLOBALTRANS INVESTMENT PLC GDR (EACH REPR 1 ORD)
 SURGUTNEFTEGAZ ADR (EACH REPR 10 ORD)
 MMC NORILSK NICKEL ADR (10 ADRS EACH REP 1 ORD)
 X5 RETAIL GROUP N.V GDR EACH REPR 0.25 SHS EUR1144A
 X5 RETAIL GROUP N.V GDR EACH REPR 0.25 SHS EUR1 REG'S'
 INTEGRA GROUP GDR (20 GDRS REPR 1 A COM SHR) (REGS)
 EURASIA DRILLING COMPANY LD GDR (EACH REPR 1 ORD SHR)
 EURASIA DRILLING COMPANY LD GDR(EACH REPR 1 ORD SHR)
 JSC RUSHYDRO GDR (EACH REPR 100 ORD) (144A)
 JSC RUSHYDRO GDR (EACH REPR 100 ORD) (REG S)

FSE(+)

AEROFLOT GDR 144A/100
 AVTOVAZ GDR S RL 5
 BASHINFORMSVYAZ' ADR/60
 BASHNEFT GDR REG.S 5/RL 1
 BURYATZOLOTO ADR RL-,025
 CHELYAB.EL.T.GDR REGS RL1
 COMSTAR-OB Y.TEL. REGS
 DAL.KOM.E.SP.ADR 5/RL 20
 GAZPROM NE.ADR 5/RL-,0016
 GLOBALTRANS INV.GDR REG S
 GR.KOMP.PIK SP.ADR REG.S
 GRUP.CHERKIZOVO GDR S
 IBS Group Holding Ltd.

IRKUT CORP. RL 3/ADR 20
IRKUTSKENERGO ADR/50 RL1
JSC MMC NOR.NICK.ADR RL 1
JSC URALSVYAZ.PF.ADR/200
JSC URALSVYAZINF. ADR/200
KAZANORGSINTEZ ADR/RL 1
KUSBASSENERGO ADR/500
LSR GROUP GDR S/5
LUKOIL N.K.SP.ADR RL-025
MAGNIT GDR REG. S RL -,01
MAGNITOGO.METALL.REGS/13
MECHEL OAO ADR RL 10
MOBILNIYE TEL. ADR/5
MOSENERGO SP.ADR/100 RL 1
NIZHNEK AMSK. ADR RL 1
NK ROSNEFT GDR REGS RL-01
NOV ATEK GDR REG.S 10/1
NOVOLIPETSKIY MET.KO.REGS
NOVOROSS.MORSK. GDR REGS
OAO CONC.SITRONICS REGS
OAO GAZPROM ADS.S 4/RR10
OGK2 JSC GDR REGS RL-3627
PHARMSTANDARD GDR REGS
POLYMETAL GDR REGS RL-,20
POLYUS ZOLOTO OJSC ADR /2
ROSTELEKOM ADR6 RL-,0025
RUSHYDRO OAO GDR REGS100/
SAMARAENER.SP.ADR 70 -25
SBER.BK ROS.GDR REGS 100/1
SEVERO-ZAP.TEL.ADR10/ RL1
SEVERSKIY TRUBNIY Z.ADR10
SEVERSTAL GDR S OCT2006
SIBIRTELEKOM ADR 200/
SISTEMA,AFK GDR REGS/50
SISTEMA-HALS GDR S RL 50
SURGUTNEFT. VZ ADR/10
SURGUTNEFTEGAZ ADR/10
TATNEFT' GDR REG.S 6
TORGOVIY DOM GUM ADR/2
TORGOVIY DOM TSUM ADR/20
TRUB.MET.KO.GDRS RL10
TSENT. TELEK.ADR 25/ RL 3
URALKALI GDR S/5 RL -,50
UTAIR, AVIAKOMP.ADR RL 1
VOLGA TELE. ADR/2 RL 5
VOZROZHDENIYE, BK ADR
VTB BANK GDR REG. S
VYMPELKOM ADR 0,25/RL-005
WIMM-BILL-DANN RL 20 ADR
YUZHNYAYA TELEKOM.K.ADR50
ZAAB Energy AG

* [17, 19, 22, 23, 25, 26]

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ADR.

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5/01

5/2019

MAIN DIFFERENCES IN RESERVE ACCOUNTING ACCORDING TO PBU 5/01 AND FSB 5/2019

	5/2019	5/01	2021
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«			»
5/2019			
5/2019			
5/2019			
5/01.			
5/2019,		5/01,	

Competent and systematic accounting of inventories, as a rule, leads to profit and correct management accounting in an enterprise or organization.

Inventories at enterprises and organizations, as a rule, are represented by a wide range.

So in trade organizations — this is the nomenclature of goods sold, in a manufacturing enterprise — this is the nomenclature of raw materials, materials and finished products.

Inventories are used by an enterprise or organization both in the manufacture of products and in the provision of various works and services.

FSBU 5/2019 contains the main provisions for accounting for the components of the company's inventory, methods for their accounting and evaluation for the initial and final periods. Methods each company chooses independently and reflects in the accounting policy.

As a result of the introduction of FSBU 5/2019, Russian legislation managed to bring the standards closer to the norms of international inventory accounting. In particular, some concepts were introduced that were not previously present in the domestic accounting of inventories, such as net and fair value of sales. There were also answers to the previously rather controversial features of accounting for the cost of inventories, and the rules for determining reserves in the reporting of an organization have also become much closer.

The start of application of FSBU 5/2019 for the most part requires dealing with "low-value fixed assets" and special tools acquired before 2021. Otherwise, the FSBU rules have not undergone major changes compared to the rules of PBU 5/01.

Keywords: FSBU 5/2019, PBU 5/01, composition of inventories, low-value fixed assets, range of goods sold, accounting for the components of the company's inventory, initial and final periods, fair value of sale, range of raw materials, materials and finished products.

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5/2019 2021 5/2019 « », 2021 (.2 5/2019).

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2021 28.12.2001 119 26.12.2002 135) 5/2019

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<p>), (</p>	<p>26/2020 « »</p>	<p>», 6/01, 10 « ».</p>
<p>(.3 5/01)</p>	<p>5/2019)</p>	
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EVALUATION OF COMMERCIAL REAL ESTATE IN BUSINESS

The relevance of the study is due to the development of the commercial real estate market, ensuring the necessary conditions for the effective activities of small and medium businesses. The purpose of the study is to develop theoretical and practical approaches to the use of business assessment methods for commercial real estate.

The conceptual real estate apparatus, its connection with the business in the process of assessing the market value of real estate objects is considered. It has been established that the economic essence of real estate is exhaustively characterized by

obtaining and assigning revenues from the use of real estate objects. Commercial real estate facilities cannot be assessed in income from income, which they must bring, and methods for assessing their market value should ensure that profitability.

The basic condition is determined to assess the commercial real estate facilities in business and its results — the use of real estate objects as an integral dominant part of the business enterprise assets providing its main income. Otherwise, real estate facilities should be appreciated from other property of a business enterprise and conduct evaluation procedures in accordance with generally accepted methods and standards.

The practical aspects of commercial real estate estimates in the field of trade are analyzed, the conditions and restrictions on the use of property, comparative and income methodological approaches to determine the market value of real estate facilities are determined. It has been established that the property approach to real estate assessment under market conditions has limited opportunities for effective use, since it does not take into account the revenue component of the commercial use of real estate.

Keywords: commercial real estate, real estate, shopping business, assessment methods, business availability, rent, sale, price multiplier, non-current assets.

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,	110 944	81 319	14 937	15 093	99,0	11,6
:	62 509	6 392	3 995	90	55,8	0,1
	28	857	259	1 785	0,1	1,4
	2 739	-2 346	38 179	68 063	2,4	52,5
	—	—	—	—	—	—
	109 360	221 013	102 796	61 621	97,6	47,5
:	81 882	127 591	91 958	47 794	73,0	36,9
	112 099	218 667	140 975	129 684	100,0	100,0

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4.	-60	-897	2 448	497
5.	1 943	43 269	32 100	25 771
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	461	1 241	822
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* [17]

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$$R = r + s + rs, \quad (5)$$

R — ; g_n , n — ; r — ; s —

—4,5 %, —0,015, —7,0 %, —

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90

1- : 78 900 . . ;
 2- : 68 865 . . ;
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 4- : 52 448 . . ;
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	36 840	113 199	72 481
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	41 052	93 472	66 438
	29 896	63 130	46 692
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CONCEPTUAL FOUNDATIONS OF THE NATURE OF UNCERTAINTY OF THE COMPANY'S ECONOMIC ENVIRONMENT

The article examines the evolution of theoretical ideas about the nature of uncertainty as a parameter of the development of a modern firm and a factor of its transformation in a behavioral context. The author considers the uncertainty of the economic environment, which acts as an objective property of the external conditions of management and consists of patterns and accidents.

Keywords: uncertainty, firm, economic environment, risks, threats, external environment.

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1

TERMINOLOGICAL RESEARCH IN THE FIELD OF CULTURAL AND CREATIVE INDUSTRIES

A significant creative potential of people involved in the manufacturing sector and one of the best cultural industries in the world is not fully used for the economic growth of small and medium-sized businesses and employment of the population in the country and regions of Russia, while there is an active development of creative industries in the developed countries, supported by the development of information, communication and digital technologies as well as the growing attention of the population and states to creative industries, which are considered as tools for post-crisis development. Growing attention of the Russian government to the development of creative industries that ensure economic growth and social significance, manifested in the development of a regulatory document to form the Concept for the Development of Creative Industries, stimulated the interest and some actions of regional authorities to support creative industries development. Meanwhile, successful implementation of the Concept requires a scientific substantiation of creative industries potential in the socio-economic development of regions and the elimination of existing terminological problems that lead to difficulty in understanding the essence of basic terms and confusion in applied and research work.

Keywords: cultural sphere, cultural industries, creative industries, terminological studies in the field of cultural and creative industries.

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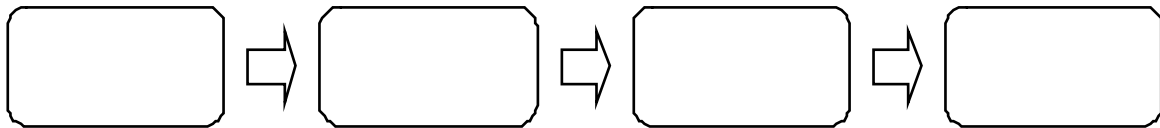
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DEVELOPMENT STRATEGY OF THE DEPARTMENT

The article analyzes the process of formation and development of the specialized department, identifies priorities in its activities at the present time. The strategic and tactical goals and objectives of the department's activities are determined. The activities of the scientific school «Continuous Development of Human Potential» are disclosed, the problems and prospects of the scientific school as a research cluster for the development of the regional economy are outlined.

Keywords: specialized department, the potential of the department and its implementation, scientific school, scientific, educational, methodological and educational activities, points of development, problems, prospects.

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	2011–2014	2015–2018	2019–2021	+/-
	8	13.5	13.5	+5.5
	2	5	2.25	+0.25
	5	8	10.5	5.5
	5	5	5	/ .
	56,2	53.6	47.5	-8.7
	23,2	29.8	21.3	-1.9
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	2011-2014	2015-2018	2019-2021	+/-
C	86	143	155	+69
..	29	95	141	+112
.	21	61	64	+43
	36	106	85	+49
..	5	38	64	+59
.	31	42	58	+37
	3	5	6	+3

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	2011-2014	2015-2018	2019-2021	+/-
	7072	12528	10908	-3836
1	884	928	808	-76
	38	62	63	+25
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1	11.2	11.4	12.0	+0.8
1	0.6	0.9	0.9	+0.3

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	198	183	76	70
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	3,93	3,77	4,04	3,87
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	4,1	3,93	4,23	4,16
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	2.1	1.88	1.25	-0.85
WoS	—	0.2	0.3	
Skopus	—	0.4	0.5	
	2.4	3.4	4.2	+1.8
	32	116	128	+96
	41	73	76	+35
()	3.6	4.1	4.3	+0.7

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	0,15	0,30	0,04	0,34	0,05	0,42	0,06
	0,25	0,32	0,08	0,37	0,09	0,44	0,11
			0,52		0,54		0,60
	0,30	0,55	0,16	0,62	0,19	0,62	0,19
	0,25	0,45	0,11	0,53	0,13	0,55	0,14
	0,10	0,65	0,06	0,62	0,06	0,70	0,07
	0,20	0,38	0,08	0,53	0,11	0,53	0,11
	0,15	0,12	0,02	0,12	0,02	0,18	0,03
	1		0,43		0,51		0,54
	0,20	0,45	0,09	0,50	0,10	0,50	0,10
	0,20	0,72	0,14	0,89	0,18	1,00	0,20
	0,30	0,73	0,22	0,78	0,23	0,98	0,29
(,)	0,30	0,02	0,01	0,04	0,01	0,26	0,08
	1		0,46		0,52		0,67

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ECOSYSTEM APPROACH TO DIGITALIZATION OF PASSENGER PUBLIC TRANSPORT

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The relevance of the topic is due to the fact that in order to meet the needs of consumers of public transport services against the backdrop of an increase in the use of personal vehicles, the traditional public transport sector must introduce new digital solutions for operational and financial processes. Research objectives: 1) assess the state and identify the problems of digitalization of public passenger transport; 2) to substantiate the directions for the inclusion of passenger public transport in the ecosystem of the digital economy. The novelty of the study lies in the fact that for the sustainable development of payment services in the concept of «Mobility as a Service» in public transport, elements of an ecosystem approach are proposed that will accelerate the digital transformation of the industry and ensure the seamlessness of fare systems.

In the field of passenger public transport, a general decrease in demand for passenger transportation in the most mass segments (with the exception of taxis), a decrease in payment turnover and a reduction in investment programs of carriers for digitalization was revealed, which is explained by the isolation regime for consumers in large cities and a decrease in business activity. Positive processes were noted that indicate qualitative changes in the field of passenger transport: the popularization of non-cash (contactless) payment, the expansion of the functions of transport cards. It is concluded that it is necessary not only to overcome the localization of transport card systems within the territories, but also the functional limitations of transport cards. The strategy for the digital transformation of the transport industry of the Russian Federation actually involves the creation of an intra-country passenger transport ecosystem, but its integration into a higher-order ecosystem or compatibility with other consumer ecosystems is not included in the strategy. The article proposes directions for the entry of existing automated transport systems into ecosystems of a higher order on the basis of collaboration, displacement, absorption.

Directions for the innovative development of payment services and train payment systems on public transport are proposed: 1) integration of automated fare payment systems into a single system of state and municipal services; 2) inclusion in the automated system of payment for passenger transport services of all intracity and intercity carriers of all types of transport; 3) transport roaming / mutual integration of systems; 4) introduction of differentiated payment for travel by zones; 5) expanding the range of payment instruments; 6) fiscalization of services of transport companies, including fiscalization through cloud cash desks, fiscalization service for rolled products, provision of an online fiscal receipt; 7) transition to a fully automated train payment system.

Keywords: ecosystems, digital economy, digital innovations, public transport, transport services, payment on public transport, payments

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METHODS FOR ASSESSING THE RISKS OF UNIVERSITIES

In terms of high social uncertainties, the question of ensuring the sustainability and resilience of educational institutions is becoming relevant. Universities have the most vulnerable position due to high dependence on labor market requests and socio-economic situations. The objective factors of the risks of universities are a high cost of study, low quality of the preparation of graduates, due to the demographic situation and internal migration processes, when graduates of the challenge prefer to study in major cities. This reduces the quality of admission of students to regional universities. The article describes the analysis of various methods for assessing the risks of universities and, using one of them, to analyze the socio-economic risks of higher educational institutions. In the theoretical part of the study, the quantitative and qualitative methods of risk assessment are considered, an analysis of the possibilities of applying these methods for evaluating various types of risks in the higher education system is carried out. For several methods, settlement mathematical models have been developed for use in risk assessments that have practical significance in the development of university risk assessment mechanisms. On the basis of the expert analysis of the university's socio-economic risks, risks have been accounted for from the position of their probability of manifestation and

level of possible losses. As a result of the study, the most dangerous in terms of the consequences of the implementation of the socio-economic risks of universities: the risks of changes in budget policy in the field of education, restructuring the market of educational services, deterioration of the tax burden for universities and the growth of competition between universities. This study can give universities tools that will allow at the planning stage to identify unfavorable and pleasant factors and reduce the adverse effects of financial and managerial risk when making decisions.

Keywords: University, HEI, Risk, Risk Assessment, Risk Management, University Management

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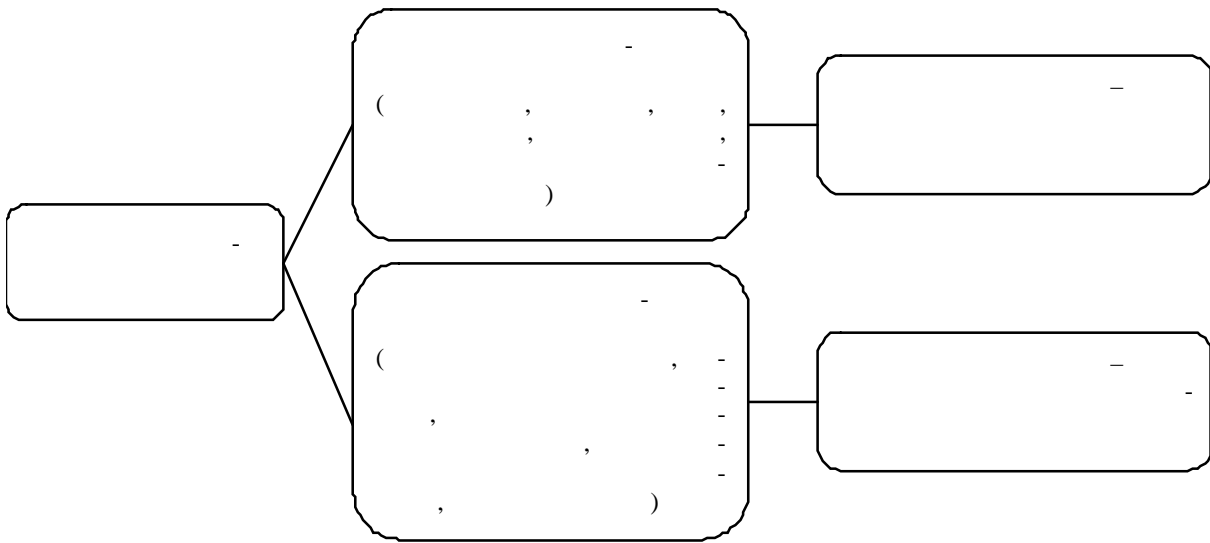
5 2022

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SYSTEMATIZATION OF THE MAIN FORMS OF SOCIAL RESPONSIBILITY OF INTEGRATED SUBJECTS IN THE CONDITIONS OF MODERNIZATION OF RUSSIA

The article is devoted to the study of quantitative and qualitative analysis of the main forms of social responsibility of integrated entities in the context of Russia's modernization.

Keywords: integrated subject, forms of social responsibility, modernization.



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5 2022

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PECULIARITIES AND OBSTACLES IN THE TRANSITION OF RUSSIAN AGRICULTURE TO INNOVATIVE DEVELOPMENT

The article studies the reasons preventing the transition of Russian agro-industrial complex to innovative development. The author analyzes the «historical legacy», which is currently a burden of the past for this industry that does not allow agriculture to overcome the problems accumulated during the Soviet era and move to efficient production, which will allow to meet the ambitious goals of strategies and programs being developed. The article analyzes statistical data demonstrating an extremely low level of innovation activity of domestic agricultural organizations. The factors influencing the interest of agricultural organizations in the implementation of innovative technologies are comprehensively presented. The reasons that will not allow the Russian agro-industrial complex to switch to innovative development in the near future are substantiated.

Keywords: innovation, innovation in the agroindustrial complex, innovative development of the agroindustrial complex, agricultural organizations, innovative technologies, agriculture.

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Селекционно-генетический — это организация по племенному животноводству, осуществляющая разведение высокопродуктивных чистопородных племенных животных, проведение работ по учету оценки уровня их продуктивности и качества животноводческой продукции.

Экономический — включает в себя развитие сферы АПК с точки зрения экономики, разработку более эффективных методов организации и управления производства.

Социально-экономический — развитие сельского хозяйства с социально-Экономической точки зрения включает в себя такие основные мероприятия, как активную социальную политику с четкими инновационными ориентирами, целями, задачами с использованием мобилизационной модернизации, создание эффективных институциональных условий, механизмов для обновления всего социального комплекса, технологий, знаний, используя налоговые, кредитные, инвестиционные инструменты, четкое определение зон ответственности государства и бизнеса, создание механизмов усиления контроля за деятельностью социально-экономических субъектов.

Производственный — это непосредственное использование созданных инновационных материальных ресурсов для более четкого и быстрого решения сельскохозяйственных задач (использование роботов, инновационной техники, программное обеспечение и т.п.).

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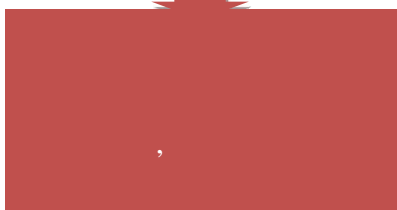
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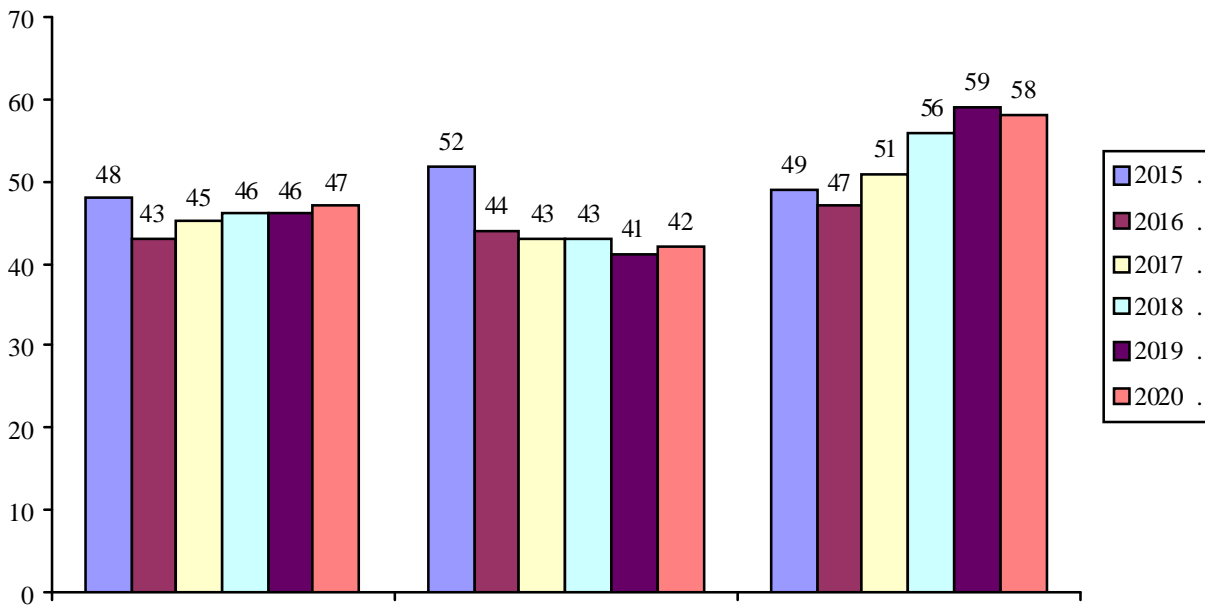
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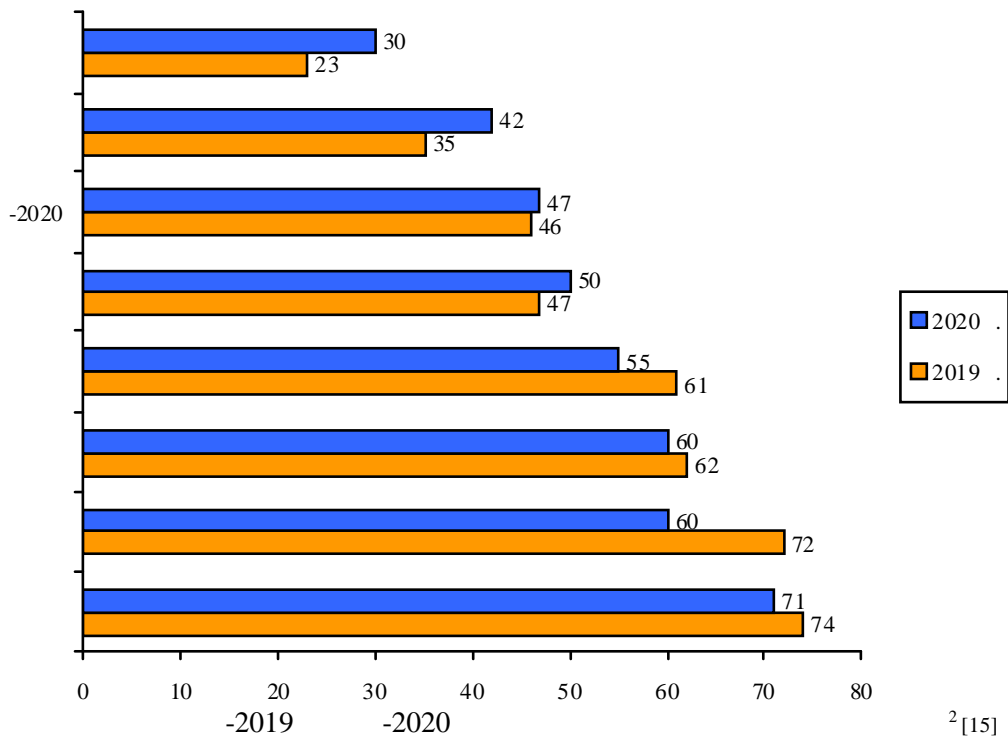
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1. Разрабатываемые научно-исследовательские программы не ориентировались на конкретные научные продукты, а их результатами были разрозненные разработки, представляемые в виде отчетов.

2. В Россельхозакадемии функционировали разобщенные отраслевые отделения.

3. Сельскохозяйственные ВУЗы существовали отдельно от научно-исследовательских институтов.

4. Так как результаты научных исследований слабо интегрировались в технологии, то практическое их использование было весьма ограниченным. Исключение составляли научные школы, в которых глубоко интегрированные научные программы сопровождалась широкомасштабной производственной проверкой и доведением новых технологий до практической реализации. В то же время многие научные достижения оставались в стенах научных учреждений или использовались за рубежом.

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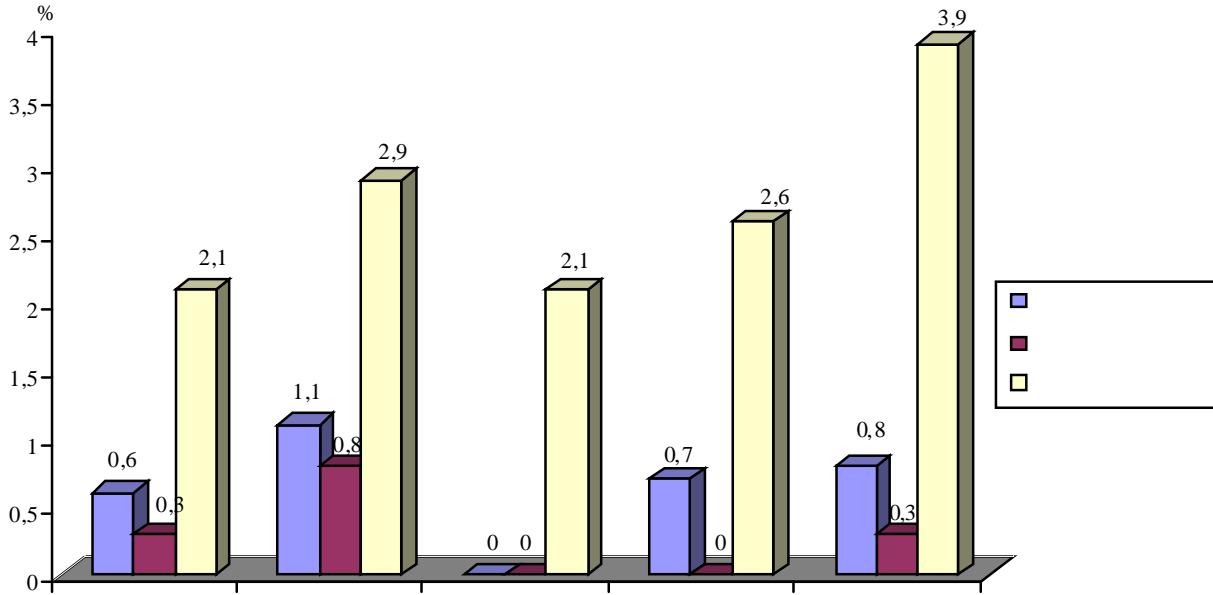
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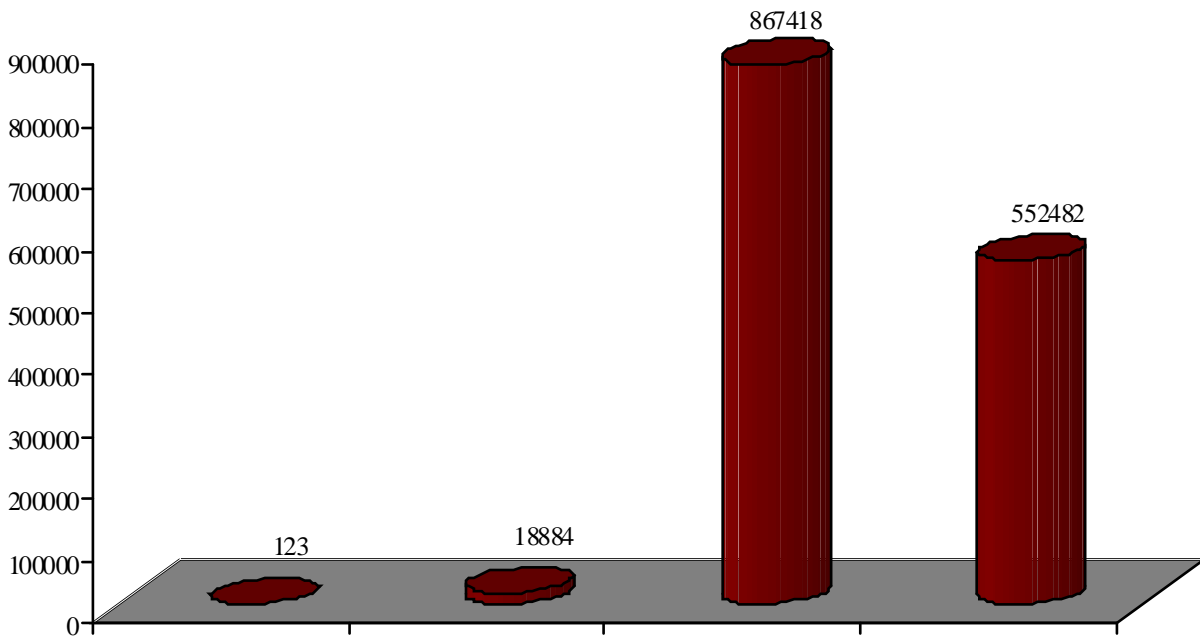


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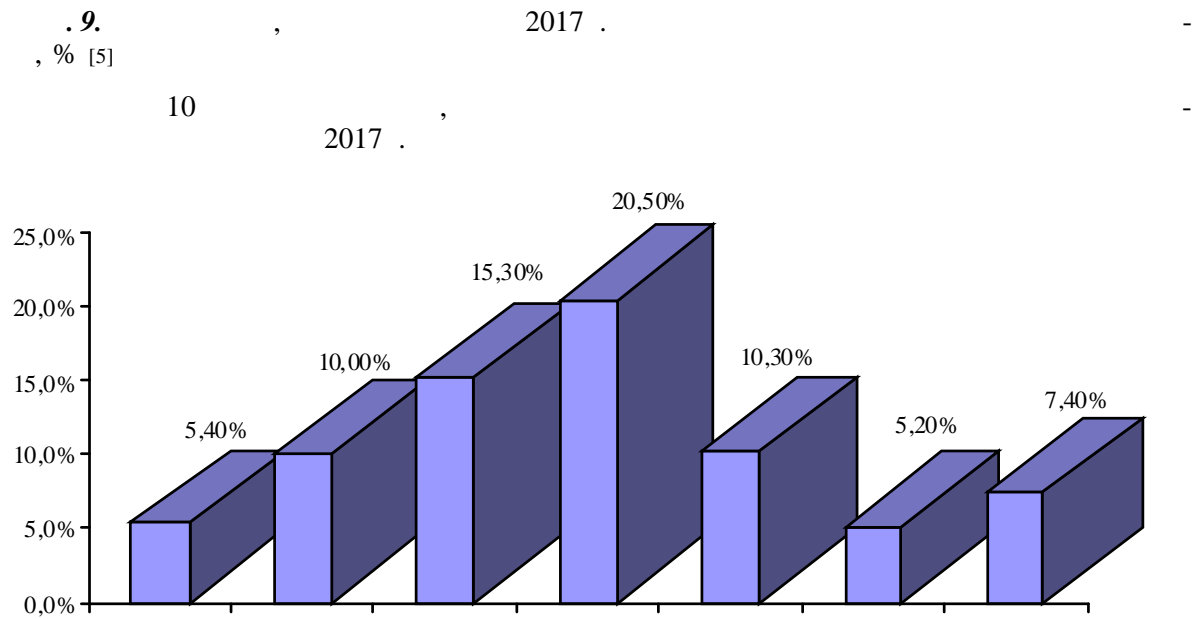
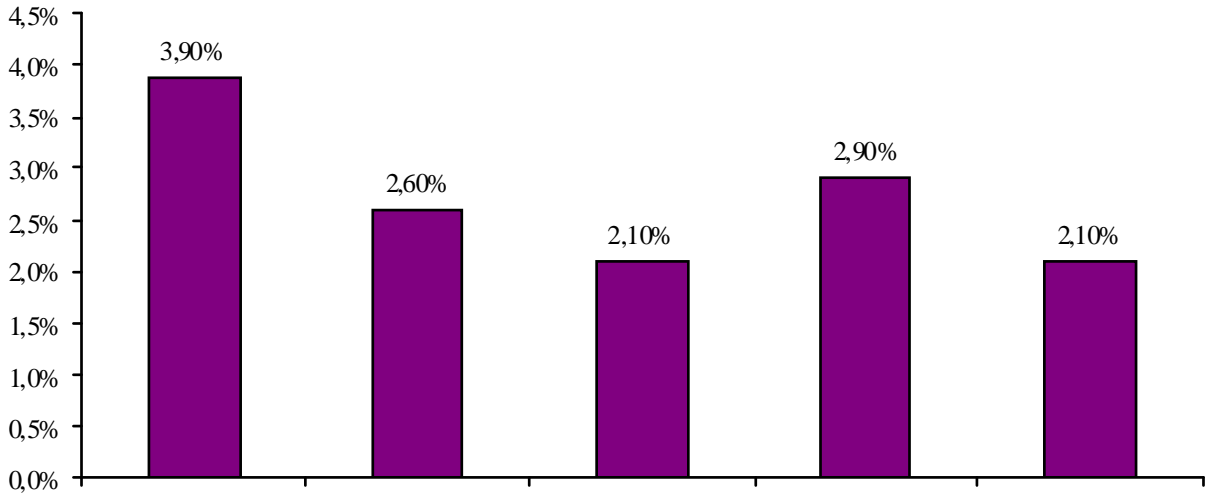
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1. Уровень производства большинства российских сельскохозяйственных организаций на уровне третьего-четвертого технологических укладов, что затрудняет модернизацию аграрной отрасли и разработку, внедрение и использование инноваций.

2. Существующий организационно-экономический механизм освоения инноваций, не позволяет эффективно реализовывать действующие федеральные и региональные программы.

3. Состояние производственных фондов большинства предприятий АПК позволяет осуществлять процесс воспроизводства при этом, ставя их на грань выживания, что в свою очередь приводит к низкой производительности.

4. Отставание научных разработок от требований сельскохозяйственного производства, вследствие чего разработки не становятся инновационным продуктом.

5. Отсутствие комплексной системы научного обеспечения АПК и утрата лидирующей роли науки в организации производства.

6. Отсутствие комплексной системы научного обеспечения АПК и утрата лидирующей роли науки в организации производства.

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2. : www.putin-today.ru/archives/19849(: 11.01.2022).
3. /— :, 1892.— 117 .
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7. / . . . // : , , .—2020.— 4 (53).— .27–37.
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11. / . . . , . . . // () , 2019.— .328–334.
12. // : »: (13–14 2005 .).— ., 2005.— .3.
13. /—2017.— 4.— .159–162.
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PROSPECTS FOR INTERREGIONAL COOPERATION BETWEEN THE RUSSIAN FEDERATION AND THE REPUBLIC OF ARMENIA

2022–2027

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The relevance of the topic is due to the active development of foreign trade cooperation between Russia and Armenia, as well as the deepening of their economic interaction. For many years, Russia has been Armenia's leading trade and economic partner, and close cultural, historical and social ties have been maintained between the countries. Armenia and Russia are actively cooperating not only on a bilateral basis, but also within the framework of interstate institutions — the CSTO, the EAEU, the EDB.

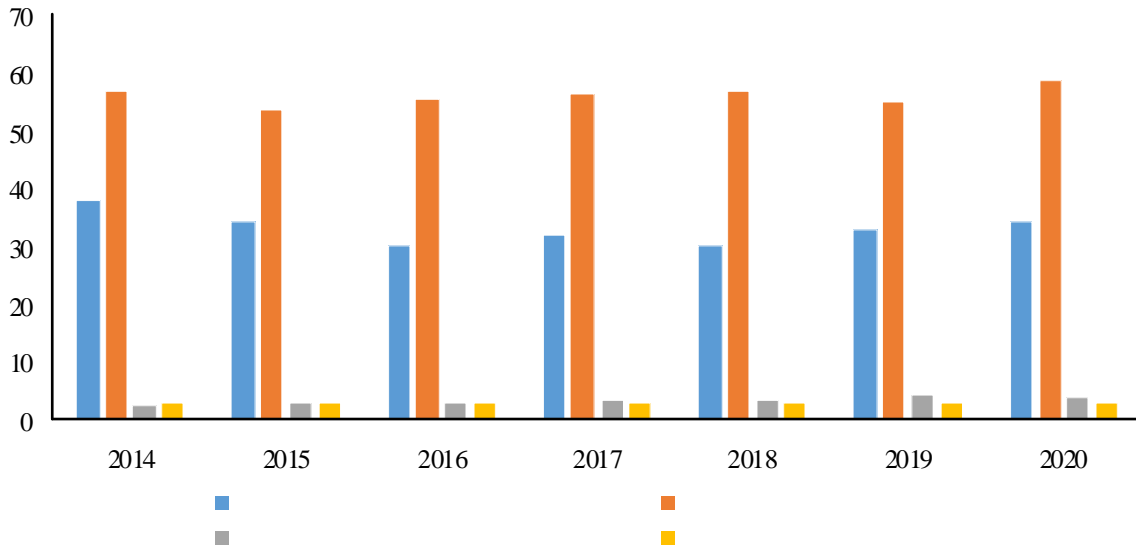
Among the important factors of Armenia's economic connection with Russia are foreign direct investments. The growth of FDI inflows is facilitated by a rather liberal business regime, and they are restrained by high investment risks associated with transport restrictions and an unstable financial situation. Most of the leading enterprises in Armenia are enterprises with foreign capital. Russian capital is present in almost all sectors of the country's economy. About 1,300 enterprises with Russian capital operate in the republic, which is more than a quarter of all economic entities of the country with the participation of foreign capital. Russian investments were directed mainly to the traditional sectors of the Armenian economy: infrastructure networks, non-ferrous metallurgy, the fuel complex, as well as communications and IT, and the transport complex.

The development of interregional cooperation between Russia and Armenia in the future is reflected and presented in the form of a development program for 2022–2027. It presents new areas of cooperation, in order to achieve new indicators of trade between Russia and Armenia, areas for attracting mutual investment are highlighted. During the intergovernmental commission,

a decision was made to establish the Russian-Armenian Business Council, the main purpose of which will be to propose new projects, create new industries and intensify investment cooperation. The program defines the main goals, objectives and priority areas: trade, industry, transport, healthcare, education, science, culture, tourism.

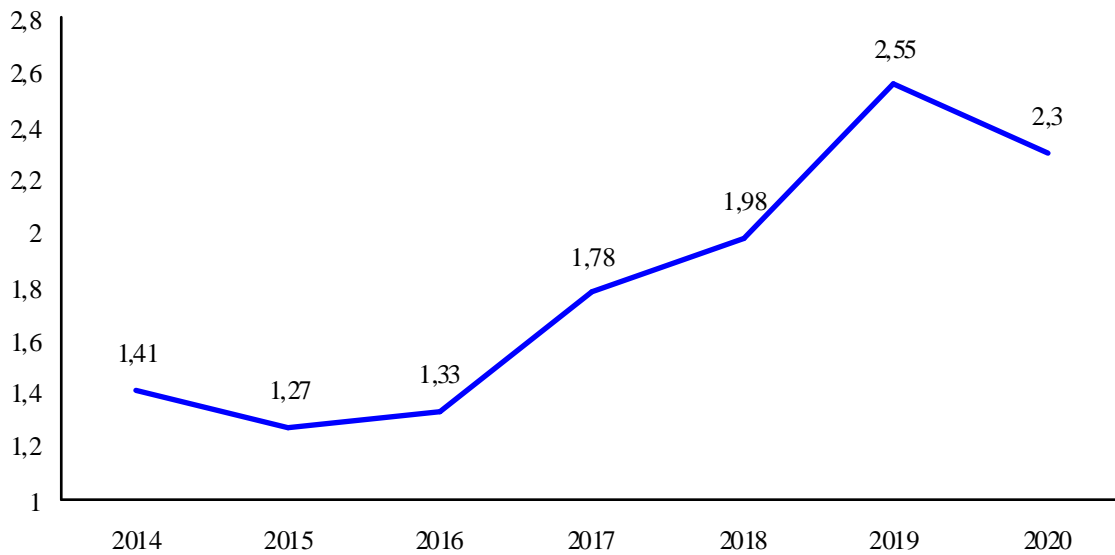
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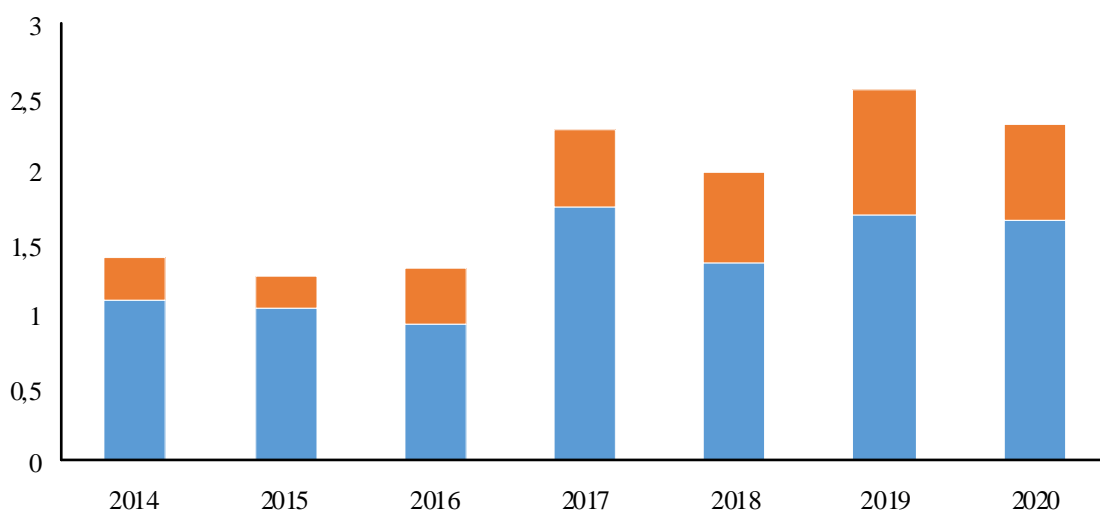
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	2014 .	2015 .	2016 .	2017 .	2018 .	2019 .	2020 .
	497,4	343,51	285,65	357,26	450,28	424,26	337,1
..	1,09	1,06	0,94	1,75	1,35	1,69	1,66
	287,1	182,9	137,29	227,87	238,71	244,57	231,67
..	0,31	0,21	0,39	0,53	0,63	0,86	0,65
	784,4	526,41	422,94	585,13	688,99	668,83	568,77
...	1,41	1,27	1,33	1,78	1,98	2,55	2,3
	210,3	160,61	148,36	129,39	211,57	179,69	105,43
..	0,78	0,85	0,55	1,22	0,72	0,83	1,01
, %							
	100,0	100,0	100,0	100,0	100,0	100,0	100,0
..	0,22	0,31	0,33	0,49	0,3	0,4	0,49
	100,0	100,0	100,0	100,0	100,0	100,0	100,0
..	0,11	0,11	0,28	0,23	0,26	0,35	0,28
	100,0	100,0	100,0	100,0	100,0	100,0	100,0
...	0,18	0,24	0,31	0,3	0,29	0,38	0,4
	100,0	100,0	100,0	100,0	100,0	100,0	100,0
..	0,37	0,53	0,37	0,94	0,34	0,46	0,96
	3,5	5,01	2,4	3,3	2,14	1,97	2,55

* [11]

2014–2020 . 12,6
 9,04 . (.4). 2014 . 1,09
 , 2016 — 0,94 , 2018 — 1,35 . 2019 .
 2019 . 1,69 . 2020 .
 0,03 % 1,66
 2014 . 0,31 , 2016 — 0,39 . , 2018 — 0,63



4. ([11]) , 2014–2020 .

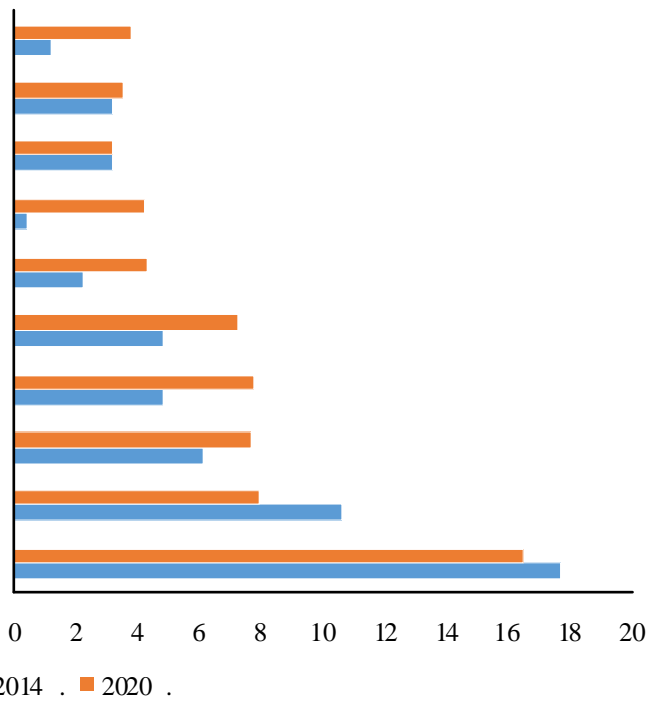
2019 . 0,86 2019 . 0,21 2020 . 0,65 20 %

« ».

(.5). (2020 . — 16,5 %), — 8 %, (1,7 %); — 7,3 % (— 3,2 %);

2014 . 1,2 %; — 7,7 % (— 2,5 %). — 4,3 %; — 3,6 %.

10,5 ; 3,2 .



. 5. , % ([11])

« - 70 -

» [2].

1,13 48,8 %

162

2020 . 2014 — 0,96 68,5 %, 2014 .
 (11,8 %) — 0,27
 0,034 (4,3 %), (4,7 %) — 0,11
 (4,2 %) — 0,09 (3,3 %) — 0,07
 - (3,0 %) — 0,06
 7 (. 2).

2.

*

/	2014 .		2020 .	
		, %		, %
1	0,96	68,5	1,13	48,8
2	0,061	4,3	0,27	11,8
3	-	0,031	0,11	4,7
4		0,033	0,09	4,2
5		—	0,07	3,3
6	-	0,009	0,06	3,0
7		0,046	0,06	2,6
8		0,039	0,048	2,1
9		0,004	0,045	2,0
10		0,017	0,045	2,0
11		0,006	0,041	1,8
12		0,023	0,032	1,4
13		0,014	0,024	1,0
14		—	0,02	0,9
15		0,009	0,019	0,8
16		0,008	0,019	0,8
17		0,018	0,013	0,6
18		—	0,012	0,5
19		—	0,012	0,5
20		—	0,011	0,5
21		0,132	0,17	6,7
		1,41	2,3	100,0

* [11]

3 %); (9,8 %); 3,7 %); (10,5 %, (9,1 % 3,6 %); (8,5 % - 1,7 %); (5,8 % 0,6 %); (56 %); (44 %); (97 %); (3 %)» [8]. 788 (47,6 %) 2020 . 162 (27 %). (41 %) 2020 . 773, (70,6 %) 2014 . 163

3. , % *

	2014 .	2020 .
	6,8	8,5
	13,5	10,5
	5,2	5,8
	6,1	9,8
	5,5	9,1
	2,7	5,0
	0,3	1,6
	0,4	1,0
	0,5	0,1
	1,6	5,0
	57,4	43,6

* [11]

(71,9 %), (10,6 %) (4,4 %) , . -
 - (4,0 %) (. 4).

4. *

/	2014 .		2020 .	
		, %		, %
1	773,0	70,6	788,0	47,6
2	33,4	3,1	176,0	10,6
3	—	—	73,7	4,4
4	25,7	2,3	71,9	4,3
5	—	—	67,1	4,0
6	39,4	3,6	43,1	2,6
7	6,1	0,6	39,8	2,4
8	10,4	1,0	39,0	2,4
9	6,3	0,6	38,2	2,3
10	16,0	1,6	32,4	2,0
11	22,5	2,1	30,9	1,9
12	—	—	28,7	1,7
13	13,5	1,2	23,1	1,4
14	3,9	0,4	19,0	1,1
15	6,1	0,6	18,3	1,1
16	17,3	1,6	12,2	0,7
17	—	—	11,9	0,7
18	—	—	11,2	0,7
19	7,8	0,7	10,0	0,6
20	14,2	1,3	9,5	0,6
21	94,4	8,7	116,0	6,9
	1090,0	100,0	1660,0	100,0

* [11]

« /
 — , 80 %
 , ,
 , » [1].

(12,6 %), (36,9 % 18,6 %); (8,8 % 4,2 %).
 3,4 %); : 13,5 %;
 15,6 (.5).

5.

, % *

	2014 .	2020 .
	55,5	36,9
	0,5	1,5
	9,2	12,6
	0,5	2,6
	2,4	2,8
	1,0	2,3
	0,8	10,7
	13,0	8,8
	0,8	12,5
	0,0	0,9
	17,1	8,4

* [11]

« (78 %), (19 %). (46 %), (45 %). (78 %), 9 %, 12 (50 %). 2020 . 69 (9,0 %) — 58,2 (2,6 %) (2,6 %) 52,1 % (14,8 %) 96 (5,7 %) — 37,1 16,9 0,9 % 6,0 (96 %), 2014 . (2 %) (.6). » [8]. 337 2019 . — 0,33. 2017 . — 0,69. 2020 . COVID-19 2015 . « » [3].

6.

*

/		2014 .		2020 .	
			, %		, %
1		191,0	60,9	337,0	52,1
2		27,6	8,8	96	14,8
3		22,6	7,2	58,2	9,0
4	-	5,0	1,6	37,1	5,7
5		6,7	2,1	17,1	2,6
6		0,495	0,2	16,9	2,6
7		0,668	0,2	12,7	2,0
8		1,5	0,5	9,5	1,5
9		—	—	8,2	1,3
10		—	—	6,5	1,0
11		—	—	6,0	0,9
12		1,1	0,4	4,7	0,7
13		5,1	1,6	3,6	0,6
14		—	—	3,6	0,6
15		—	—	3,3	0,5
16		—	—	2,8	0,4
17		1,2	0,4	2,5	0,4
18		—	—	2,4	0,4
19		—	—	2,3	0,4
20		—	—	2,0	0,3
21		51,037	16,1	14,6	2,9
		314,0	100,0	647,0	100,0

* [11]

7.

-

*

	2014 .	2015 .	2016 .	2017 .	2018 .	2019 .	2020 .
-	0,78	0,85	0,55	1,22	0,72	0,83	1,01
'	1,41	1,27	1,33	1,78	1,98	2,55	2,3
-	0,55	0,67	0,41	0,69	0,36	0,33	0,44

* [11]

2020 .

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« , , , -
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) , . .
 » [5].

« -
 , -
 : « 2019 . 1,978 » [1].

36,8 % (2011 49,7 %).

1300

» [7].

2022-2027 . [6].

1. ; / , 2016. — 59 .

2. (1996–2016 .) / . // . — 2017. — 2 (35). — . 49–68.

3. ; / // . — 2020. — . 16. 2. — . 340–351.

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18 2022

5 2022

379.85

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**TOURISM DEVELOPMENT TENDENCIES UNDER CRISIS PERIOD:
WORLD AND RUSSIAN SECTOR REVIEW**

2019 ,
« 2030», ;
2024 .

COVID-19,

The coronavirus pandemic, which has spread around the world since 2019, has had a particular impact on the development of international tourism. Since the first lockdown and border closures, there has been a historic drop in international tourist arrivals. The review of the global tourism sector and the Russian tourist market seems relevant against the backdrop of reports from the World Tourism Organization, The Federal Agency for Tourism (Rosturizm), and other international, regional and national studies.

The article was written on the basis of: UNWTO documents, the UN Report "On Global Trends 2030", reports of Rostourism, etc.; analytical studies on international tourism; factual data given in periodicals regarding the topic of the study. The work uses empirical research methods: observation and comparison; theoretical: analysis and synthesis, formal-logical - induction.

The research presents the main trends of international and Russian tourism development and the forecast for the recovery of the industry until 2024. Particular emphasis is placed on the direct relationship between the coronavirus crisis and the crisis in international and Russian tourism due to widespread restrictions around the world, in addition, the aggravation of relations between Russia and the EU, and a number of Western countries, including the United States, against the background of the conflict with Ukraine. Conclusions are drawn on the formulated tasks and purpose of the study.

Keywords: tourism, international tourism, regional tourism, internal tourism, tourist arrivals, restrictions, coronacrisis, COVID-19, crisis, sanctions.

2020 [17] -
74 % -
120 [16]. 100 -
:«
COVID-19, -
» [14]. -
2019 -
(Hrechyshkina, O. (2016)) [4] -

(De Araujo, L. M., & Bramwell, B. (2002)) [5],

(Huang, Z.F., Chen, Z.G., & Yuan, L.W. (2004)) [6]

TOPSIS (

(2021) [7, . 150]

2023 , 41 % , 2023 , 43 % 2024

2019 2021-2024

[18].

(-84 %) —

2020 (75 %.

2020 : 2020 69 %.

[15].

UNWTO World Tourism Barometer and Statistical Annex [14],

2021 2021

World Tourism Barometer 2022 . [16],

58 % - 2021 2020

64 % 2019 , 2021

-63 % 2019 ,

171

2021

2021

2019 [15]. 20 % , 2021 2020 , 76 %

2020 2021 : 1 % 2020 , 65 % 2019 8 % 69 % 2019 95 % 2019 , 77 % 82 % 2019 [18].

UNWTO World Tourism Barometer and Statistical Annex [15], 2021

95 % 2021 : 2019 (-82 %) (-68 %) (-77 %).

2021 [15]. 2022 , 2023 [18]. 700–800 1,7 1,9 , 2021 (3,5 [18].

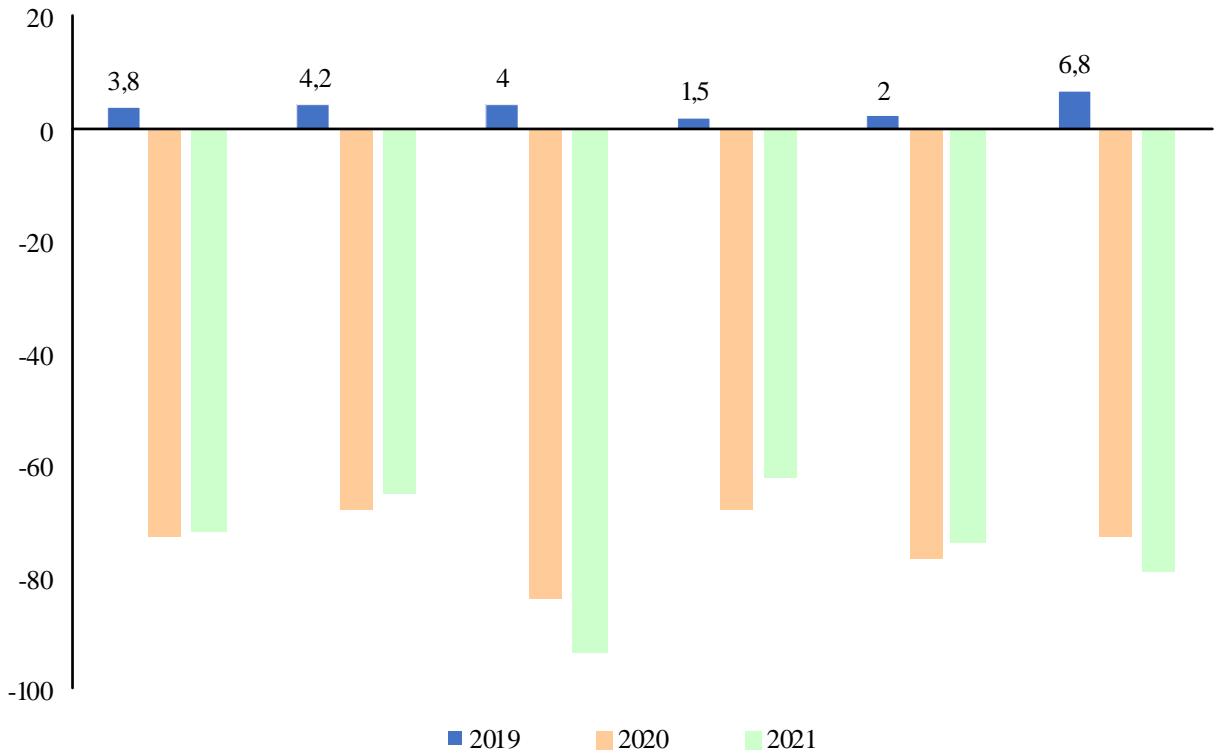
2021 2021 : « - 76 % ».

» [14].

COVID

2021 . 8 % ,

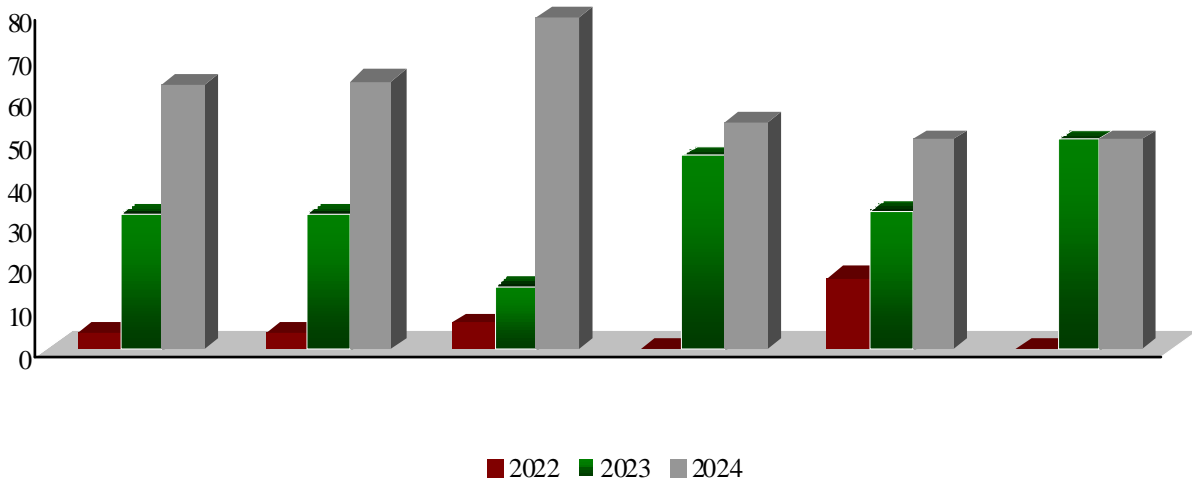
2020 ., 69 % , 2019 . : 1 %
 2020 ., 65 % 2019 . : 55 %
 2020 , 38 % , 2019 [14].
) [18].



. I. (%) [16]
 , ,
 2021 (-53 %) , (-60 %) , 95 %
 2019 , 74 % 81 % (-19 %),
 2021 (-20 %) , (-35 %) [16].
 2021 (-20 %), (-27 %) (-37 %) , 2019 ,
 : 28 % -33 % [16].
 1000 , 2019 1300
 173

	2020	2021	2022
COVID-19	1500	[18].	-
Banker,	[6].	42	FNB Namibia, The
19 [19].		[20].	[2, .395].
	9,3	18,4 %	2017
(6,4 %)		2017	131 500
			[20].
			[20].
			174
			-2022- 1

, [2, .394]. — -
 , , —
 , , . -
 , , . -
 . , , -
 . , -
 « » 20 % [8]. -
 2020 300 -
 6,5 , 40 % . 15-20 % [9]. -
 2022 COVID-19, -
 , , -
 , [10]. -
 , 13 -
 [11]. -
 . 2022 » 2021 « 21 -
 150 [12]. — -
 . , , -
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 . « - « [13]. -
 , 2022 (/ 2). 2022 , -
 , 2019 2024 [18]. 2022 . -
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 30-78 % 2022 2021 . -
 50-63 % [18]. -
 , , -
 175 , , -
 : , , -2022- 1



2. , 2022–2024 , % , % [18]

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**CURRENT TRENDS IN THE DEVELOPMENT OF EXECUTIVE BODIES
IN THE CONTEXT OF REFORMING THE PUBLIC AUTHORITY SYSTEM
OF THE RUSSIAN FEDERATION**

The article analyzes current trends in the development of executive authorities in the context of the ongoing administrative reform in the public administration system of Russian Federation.

The main directions of changes and transformational processes affecting the interaction of executive authorities at its various levels are determined. Issues related to the normative-legislative regulation of the activities of executive authorities in the context of the Federal Law «On the General Principles of Organization of Public Power in the Subjects of Russian Federation» based on the principle of unity of the public power system are considered.

The tendencies of public administration associated with an increase in the interaction of executive authorities with local governments are identified and analyzed.

Issues related to: optimization of the process of organization and activities of public authorities with local governments; processes of redistribution and differentiation of competences and powers of public authorities in the context of reforming the territorial organization of power on the principles of social and economic expediency.

Keywords: institutional model of public administration, municipal formation, municipal district, urban district, intracity territory, public authority, local self-government, state executive authority, executive authority.

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SUPPORT FOR SMALL AND MEDIUM-SIZED BUSINESSES IN THE KRASNODAR TERRITORY

The article shows that the active development of small and medium-sized businesses literally reveals systemic problems that are inherently barriers to the development of entrepreneurship in general and improving the quality of entrepreneurial activity of small and medium-sized businesses. The most effective solution to this problem lies in the further development of mechanisms for state subsidies and lending to small and medium-sized businesses. In addition, business entities themselves can develop visual business plans to justify the need and expediency of attracting borrowed funds, financial calculation of the possibilities of real loan repayment. The development of small and medium-sized businesses can help restore the country's economy, as small and medium-sized businesses create new jobs, increase employment and the number of the economically active population, and

ensure the growth of tax revenues to the budget. Despite the fact that small and medium business occupies a relatively small share in Russia's total GDP, it contributes to the employment of a fairly large number of the population, thereby reducing social tension. Therefore, its development is one of the priorities of the state economic policy. A large number of small and medium-sized enterprises, as well as a huge variety of specializations of companies increase the competitiveness of the economy.

Keywords: small business, medium business, entrepreneurship, entrepreneurship support, national program, business development, entrepreneurial activity.

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	2018 .	2019 .	2020 .	2021 .
	6 039 216	6 041 195	5 916 906	5 684 561
	5 751 885	5 771 626	5 675 756	5 450 261
	267 033	250 758	224 105	216 615
	20 298	18 811	17 045	17 685
	16 106 581	15 873 589	15 321 788	15 491 144
	7 029 955	7 522 729	7 429 623	7 519 074
	7 099 040	6 538 893	6 189 172	6 143 489
	1 977 586	1 811 967	1 702 993	1 828 581
	3 818	4 823	6 081	8 160
	2 574	3 595	4 742	6 696
	981	957	1 094	1 226
	263	271	245	238

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	9	9	8	7
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	100	100	100	100

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3. 2019–2021 ., .*

	10.06.19	10.06.20	10.06.21	(+; -)	%
				2021/2019 .	2021/2019 .
	280 436	273 065	265 608	-14 828	94,71
	7 898	7 159	6 965	-933	88,19
	592	560	580	-12	97,97
	288 926	280 784	273 153	-15 773	94,54

* [4]

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 10.06.2019 10.06.2021 . 14 828 ., 5,29 %.
 7 898 . 6 965.
 10.06.2021 10.06.2019 . 12 ., 2,03 %.
 10.06.2020 . 20 .,
 3,57 %.

4. 2019–2021 ., .*

	10.06.19	10.06.20	10.06.21	(+; -)	%
				2021/2019 .	2021/2019 .
	273 686	280 681	285 096	+11 410	104,17
	209 141	198 301	200 307	-8 834	95,78
	60 258	60 323	62 889	+2 631	104,37
	543 085	539 305	548 292	+5 207	100,96

* [4]

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10.06.2019 10.06.2021 . 2 631 ., 4,37%.

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2. . . // .— 2020. — 5 (40). — .522–526. / . . -
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27 2022

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**COMPARATIVE ANALYSIS OF HOW PRIORITY SOCIO-ECONOMIC
DEVELOPMENT TERRITORIES FUNCTION**

2016–2020

Today, performance efficiency of the territories with a special regime of conducting entrepreneurial activities is assessed by comparing planned targets with actual indicators in terms of the number of recruited residents, new workplaces created, the resident's actual investment. Another efficiency indicator is the ratio of public budgetary funds per 1 Ruble's worth of private investments. However, these indices do not gauge the need itself for the territories to be granted the special territory status. The article compares performance results during 2016–2020 registered by mono-profile municipal entities, which have acquired the status of priority socio-economic development territories, with the indicators achieved by similar company cities without any special status. For pair-to-pair comparison, a selection was made of company cities in the same region with approximately similar population and belonging to the same category in terms of the level of the socio-economic situation. Analysis was made of such indicators as population, investments in property, plant and equipment, revenues of the local budget, wages and salaries. The results of the above comparative analysis allow us to conclude that in the short term perspective, the key indices of special company cities and company cities without status do not differ much.

Keywords: priority socio-economic development territory, comparative analysis, efficiency, resident.

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	23	691	114	16,5	05.03.2022
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	111	1925	277	14,4	

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3	« - »	27 2018 .	20 ; 72	58,5	80
4	« »	27 2018	23.70.1 ; 23.70.3 ()	50,0	30
5	« - »	30 2019	23.70.1 23.70.2 ,	21,2	32
6	« - »	25 2019	25.11. 25.12. ,	30,0	60
7	« - »	30 2020 .	23.70 08.12 ,	12,0	13
8	« - »	30 2020 .	08.99 , 08.11 , -	12,3	19
9	« - »	29 2020 .	08.11 — , ' 23.70 — ' ,	10,0	21
10	« »	29 2020 .	20.12 20.13	4,0	30
11	« »	29 2020 .	24.43.2 24.43.	21400,0	820
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2016-2017 « »
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	2016	2017	2018	2019	2016-2017	2018-2019
	547,2	668,7	533,9	632,2	608,0	583,1
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-	32024	31518	30916	30458	31771	30687
	407,0	501,0	524,6	579,3	454,0	516,7
1	13,5	16,8	17,8	19,9	15,2	17,6
-	30046	29819	29483	29274	29933	29379

*

1 — 19,1
15,2 (26 %).
(. 4).

4.
, % *

	2018-2019 2017-2016	2019 2017
	95,9	94,5
1	99,3	97,8
	100,0	100,1
	113,8	115,6
1	115,9	118,2
	98,1	98,2

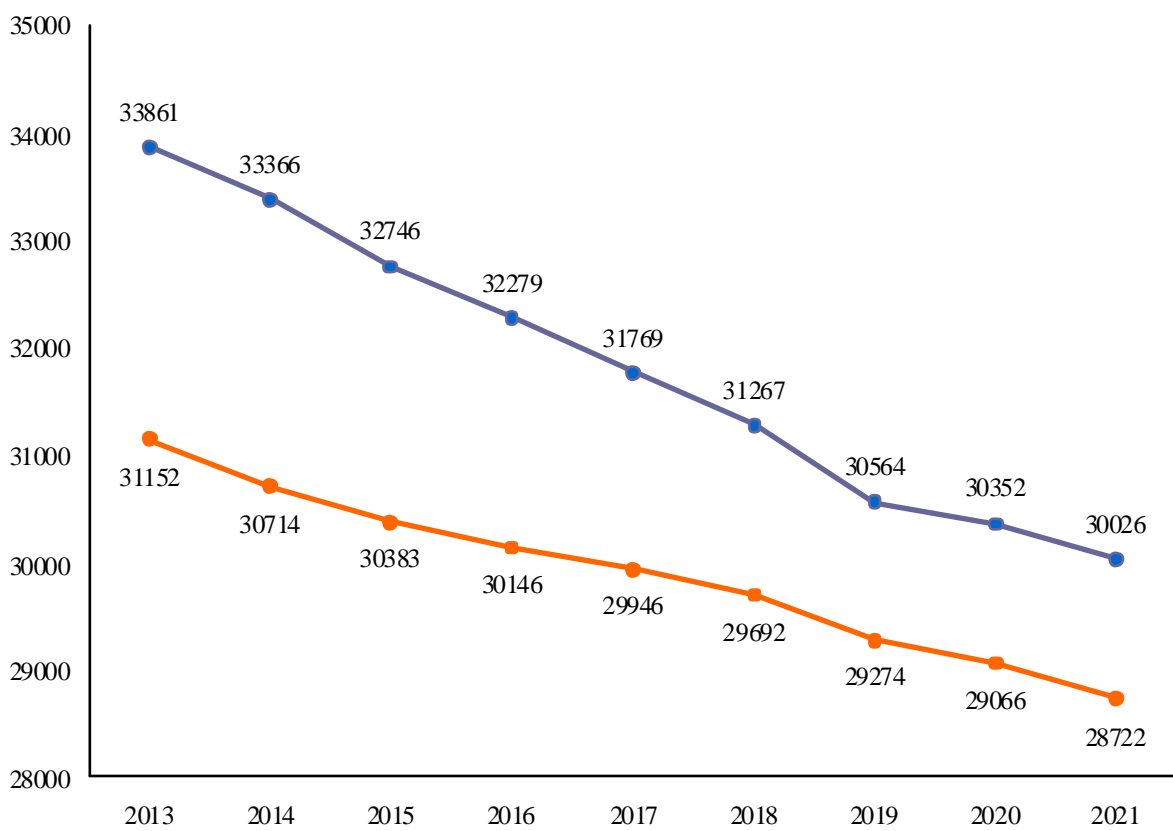
*

2018-2019 4,1 %, 1 — 0,7 %
(3,0 %).
2019 2017 (5,5 %, 1 —
2,2 %.

2018-2019 15,9 % 2016-2017 , 1

205

— 13,8%. 2019 2017 , -
 , 15,6% 18,2%.
 : 2017 2018–2019
 33%,
 2019 9,0%.
 [22]. , 01.01.2021 ,
 01.01.2013 3835
 11,3%, 30026 , — 2430 7,8% (.1).
 11,3%, — 7,8%. , 2013–2020



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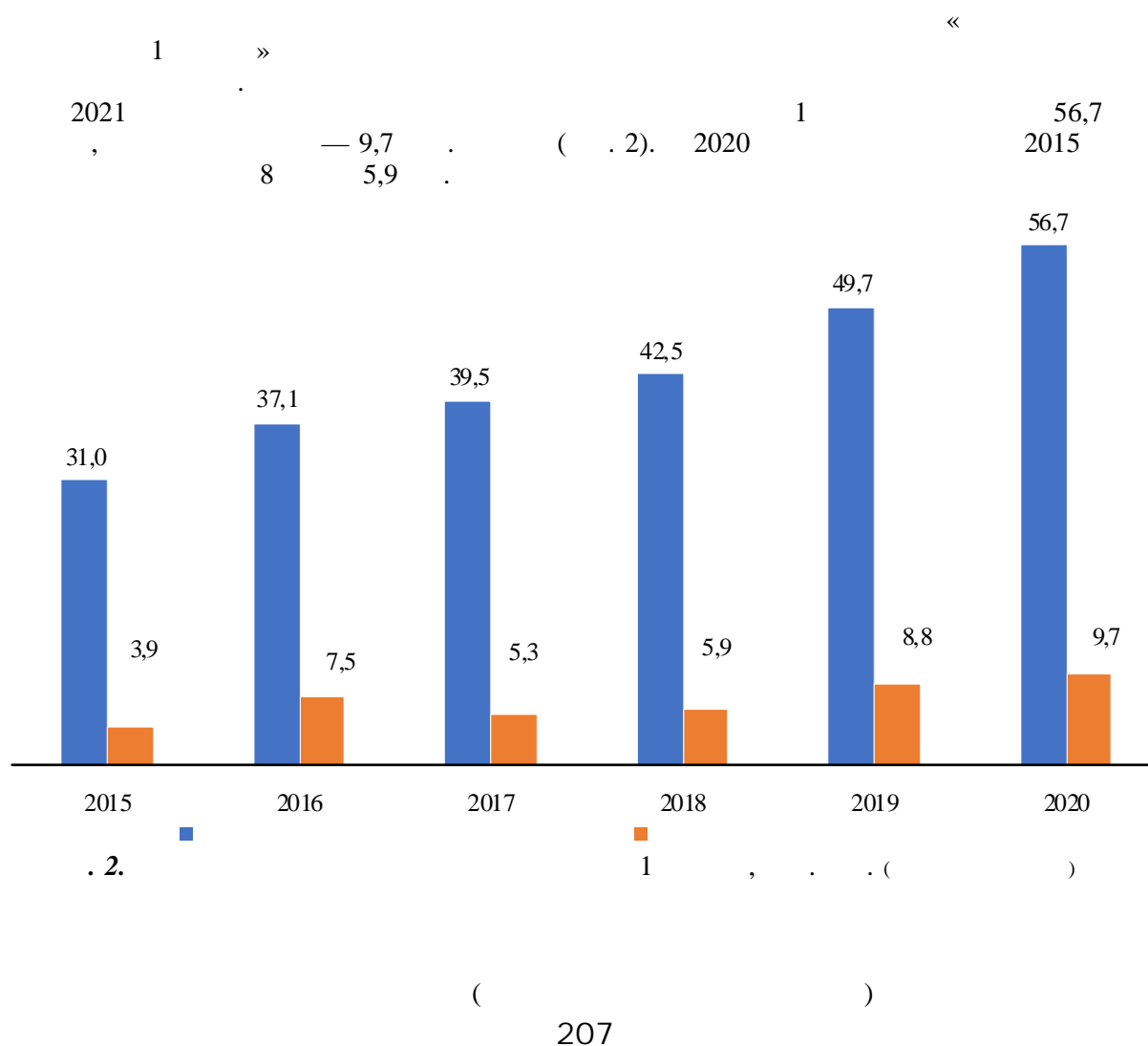
1012 (410) , 602
). 588 (178 , 915 ,
 2016–2017).
 94 2019 (.5).
 2018–2019 626 , 172 ,
 2016–2017 .
 2016–2019 (682
), (398).
 206

5.

*

	2016	2017	2018	2019	2016–2017	2018–2019
	-510	-502	-703	-212	-1012	-915
	-187	-223	-282	-306	-410	-588
(-), (+)	-323	-279	-421	94	-602	-327
	-165	-163	-273	56	-328	-217
	-49	-39	-51	10	-88	-41
	-109	-77	-97	28	-186	-69
	-200	-254	-418	-208	-454	-626
	-99	-180	-199	-204	-279	-403
	-101	-74	-219	-4	-175	-223
	-71	-90	-195	46	-161	-149
	-30	1	-30	-8	-29	-38
	0	15	6	-42	13	-36

*



2019

(2016)

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**FINANCIAL PROVISION OF THE INNOVATIVE ENERGY DEVELOPMENT
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